

Schedule A

THE FINANCIAL PLAN

CITY OF MORDEN

For the Year 2023

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Water & Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 15	Summary of Departments	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Account Title	<u>2022 Budget</u>	<u>2022 Actual*</u>	<u>2023 Budget</u>	<u>2024 Budget</u>
REVENUE				
Tax Levy and Grants in Lieu of Taxes	\$ 9,494,119.45	\$ 9,486,725.54	\$ 10,186,791.75	\$ 10,651,354.00
Other Revenue	5,030,044.90	5,042,362.35	7,158,435.69	4,622,527.00
Loan Proceeds	-	-	-	-
Transfers from Acc. Surplus & Reserves	<u>2,228,156.99</u>	<u>-</u>	<u>3,308,404.00</u>	<u>1,000,000.00</u>
TOTAL REVENUE	<u>16,752,321.34</u>	<u>14,529,087.89</u>	<u>20,653,631.44</u>	<u>16,273,881.00</u>
EXPENDITURES				
General Government Services	1,683,972.00	1,429,613.41	1,742,023.00	1,734,600.00
Protective Services	3,167,304.00	2,731,015.55	3,602,017.00	3,714,742.00
Transportation Services	1,904,018.40	1,408,596.23	1,854,737.00	1,901,425.00
Environment Health Services	685,834.00	693,366.09	811,295.00	786,400.00
Public Health & Welfare Services	152,370.00	141,568.97	150,750.00	156,820.00
Environmental Development Services	1,250.00	-	1,250.00	1,280.00
Economic Development Services	552,812.00	481,276.60	586,809.29	601,290.00
Community Services	3,212,628.49	2,847,869.30	3,344,777.18	3,455,100.00
Fiscal Services	4,066,374.01	2,972,253.80	7,017,318.01	2,563,334.00
Transfers to Reserves	<u>1,323,628.00</u>	<u>-</u>	<u>1,542,654.96</u>	<u>1,358,890.00</u>
	16,750,190.90	12,705,559.95	20,653,631.44	16,273,881.00
Allowance for Tax Assets	<u>2,130.44</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>16,752,321.34</u>	<u>12,705,559.95</u>	<u>20,653,631.44</u>	<u>16,273,881.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u>-\$ 0.00</u>	<u>\$ 1,823,527.94</u>	<u>\$ 0.00</u>	<u>\$ -</u>

Adopted by resolution of Council ___th March 2023

 Mayor

 Director of Finance and Administration

City of Morden
 General Operating - Budgeted Revenue & Expenditure
 2023/2024

Account Title	2022 Budget	2022 Actual*	2023 Budget	2024 Budget
Other Revenue				
Taxes Added	\$ 200,000.00	\$ 207,784.62	\$ 200,000.00	\$ 200,000.00
Licences - Animal	1,000.00	1,455.00	1,000.00	1,000.00
Licences - Business	6,000.00	6,835.00	6,000.00	6,000.00
Licences - Other	200.00	335.00	200.00	200.00
Permits - Building	25,000.00	64,323.49	50,000.00	25,000.00
Permits - Plumbing	-	-	-	-
Fines	27,000.00	24,603.72	27,000.00	27,000.00
Sales of Service - Protective Services	240,500.00	237,238.35	280,606.00	281,000.00
Sales of Service - Transportation	48,500.00	64,885.00	51,500.00	51,500.00
Sales of Service - Humane - Animals	600.00	345.20	600.00	600.00
Sales of Service - Morden Beach	356,000.00	374,743.56	379,340.00	358,500.00
Sales of Service - Environmental Development	8,195.00	6,020.00	9,750.00	9,750.00
Sales of Service - Environmental Health	-	-	-	-
Sales of Service - Recreation Department	729,757.00	975,781.65	700,961.00	691,000.00
Sales of Service - Other	12,000.00	13,231.93	12,000.00	12,000.00
Sales of Goods/Assets	515,000.00	31.50	66,997.80	-
Rentals	33,086.00	38,051.14	39,380.00	40,000.00
Trailer Park	134,838.00	147,330.00	137,214.00	137,200.00
Returns from Investments	60,000.00	145,538.06	328,400.00	220,500.00
Tax & Redemption Penalties	90,000.00	97,303.17	94,000.00	100,000.00
Provincial Municipal Tax Sharing	1,652,745.00	1,703,987.33	1,703,987.33	1,703,987.00
Conditional Grants - Federal	487,686.00	487,686.00	508,890.00	508,890.00
Conditional Grants - Provincial	32,400.00	32,400.00	2,096,400.00	32,400.00
Tax Certificates	10,000.00	12,380.00	9,000.00	10,000.00
COVID-19 VACCINE SITE REVENUE	173,340.00	130,927.50	-	-
COVID-19 REIMBURSEMENT	-	1,000.00	-	-
Miscellaneous Revenue	<u>186,197.90</u>	<u>268,145.13</u>	<u>455,209.56</u>	<u>206,000.00</u>
Total Other Revenue	5,030,044.90	5,042,362.35	7,158,435.69	4,622,527.00
Loan Proceeds		-		
Transfers from Reserves	<u>2,228,156.99</u>	<u>-</u>	<u>3,308,404.00</u>	<u>1,000,000.00</u>
TOTAL OTHER REVENUE & TRANSFERS	<u>\$ 7,258,201.89</u>	<u>\$ 5,042,362.35</u>	<u>\$ 10,466,839.69</u>	<u>\$ 5,622,527.00</u>

Account Title	2022 Budget	2022 Actual*	2023 Budget	2024 Budget
GENERAL GOVERNMENT SERVICES				
Legislative	\$ 195,194.00	\$ 164,768.44	\$ 193,194.00	\$ 199,000.00
Administration Staff	569,850.00	473,870.20	569,882.00	587,000.00
Office	94,432.00	83,978.76	90,480.00	91,600.00
Professional Fees	22,500.00	5,025.31	7,500.00	7,700.00
Audit	27,000.00	-	28,350.00	29,200.00
Assessment	127,000.00	126,346.00	127,000.00	130,800.00
Civic Centre Maintenance	90,430.00	66,388.58	98,130.00	101,000.00
Elections	18,000.00	16,993.86	-	-
IT Department	290,981.00	286,696.35	304,250.00	313,300.00
PDO Building	27,365.00	19,314.30	23,717.00	24,200.00
Damage & Liability Insurance	244,900.00	248,993.82	260,100.00	252,000.00
Grants	65,220.00	75,585.34	101,220.00	67,180.00
Other General Government - Sundry	<u>158,200.00</u>	<u>118,315.41</u>	<u>205,700.00</u>	<u>186,120.00</u>
Sub-Total General Government Services	1,931,072.00	1,686,276.37	2,009,523.00	1,989,100.00
Recoveries - Shared Services	- <u>247,100.00</u>	- <u>256,662.96</u>	- <u>267,500.00</u>	- <u>254,500.00</u>
TOTAL GENERAL GOVT. SERVICES	<u>\$ 1,683,972.00</u>	<u>\$ 1,429,613.41</u>	<u>\$ 1,742,023.00</u>	<u>\$ 1,734,600.00</u>
PROTECTIVE SERVICES				
Police				
Salary & Benefits	\$ 2,216,873.00	\$ 1,961,609.94	\$ 2,562,279.00	\$ 2,639,147.00
Other	188,332.00	136,864.07	195,820.00	201,700.00
Office Maintenance	110,678.00	65,752.07	144,115.00	148,400.00
Automobiles	48,600.00	61,360.25	68,866.00	70,900.00
Detention of Prisoners	15,200.00	18,851.95	20,275.00	20,880.00
Police Board	4,550.00	2,484.35	4,300.00	4,400.00
Fire				
Salary & Benefits	261,600.00	202,898.84	276,890.00	285,197.00
Other, Public Education & EMO	20,266.00	37,614.90	20,266.00	20,800.00
Office Maintenance	56,980.00	39,610.68	54,800.00	61,280.00
Communications	59,800.00	56,450.54	67,256.00	69,274.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	58,710.00
Fire Fighting Equipment	112,125.00	76,537.14	115,850.00	119,325.00
Other Expenses & K-9 Unit	11,000.00	10,421.42	11,000.00	11,330.00
Other Protection				
Animal & Pest Control	<u>4,300.00</u>	<u>3,559.40</u>	<u>3,300.00</u>	<u>3,399.00</u>
TOTAL PROTECTIVE SERVICES	<u>\$ 3,167,304.00</u>	<u>\$ 2,731,015.55</u>	<u>\$ 3,602,017.00</u>	<u>\$ 3,714,742.00</u>

Account Title	2022 Budget	2022 Actual*	2023 Budget	2024 Budget
TRANSPORTATION SERVICES				
Planning & Engineering	\$ 512,214.40	\$ 464,649.74	\$ 552,592.00	\$ 569,170.00
Equipment Fuel	60,000.00	80,756.93	75,000.00	77,250.00
Equipment Repairs & Maintenance	169,420.00	139,855.77	155,558.00	139,600.00
Workshop & Yard Operations	105,680.00	118,729.72	135,079.00	134,800.00
Road Maintenance - Labour	163,808.00	99,397.17	166,942.00	171,950.00
Road Maintenance - Materials	101,350.00	38,165.22	72,500.00	74,675.00
Road Maintenance - Dust Control	-	-	-	-
Road Maintenance - Other	2,500.00	443.98	2,000.00	2,060.00
Sidewalks & Boulevards	43,494.00	29,410.82	48,477.00	50,000.00
Ditches & Road Drainage	73,196.00	16,119.05	44,274.00	45,600.00
Snow & Ice Removal - Labour	107,520.00	65,242.91	78,499.00	80,800.00
Snow & Ice Removal - Materials	236,500.00	202,795.91	274,500.00	282,700.00
Street Lighting	172,336.00	150,860.29	170,900.00	176,000.00
Traffic Services	8,000.00	2,168.72	8,000.00	8,240.00
Fleet Program	148,000.00	-	70,416.00	88,580.00
TOTAL TRANSPORTATION SERVICES	\$ 1,904,018.40	\$ 1,408,596.23	\$ 1,854,737.00	\$ 1,901,425.00
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	\$ 150,048.00	\$ 227,231.74	\$ 244,045.00	\$ 232,500.00
Nuisance Grounds	15,484.00	11,652.03	22,784.00	23,400.00
Other Environmental Health				
Recycle	419,782.00	403,427.29	444,466.00	427,500.00
Joint Waste Disposal Grounds	45,000.00	48,955.03	50,000.00	51,500.00
Willcox Road Waste Management	55,520.00	2,100.00	50,000.00	51,500.00
TOTAL ENVIRONMENTAL SERVICES	\$ 685,834.00	\$ 693,366.09	\$ 811,295.00	\$ 786,400.00

Account Title	2022 Budget	2022 Actual*	2023 Budget	2024 Budget
PUBLIC HEALTH & WELFARE SERVICES				
Public Health				
Medical Centre	\$ 125,000.00	\$ 115,583.33	\$ 125,000.00	\$ 128,750.00
Morden Health & Wellness	-	-	-	-
Cemetaries	2,450.00	2,382.46	2,450.00	2,500.00
Social Welfare				
Administration	9,800.00	9,799.43	9,800.00	10,000.00
Social Welfare Assistance	-	-	-	-
Gateway Resources				
Operating Grant	15,120.00	13,803.75	13,500.00	15,570.00
TOTAL PUBLIC HEALTH & WELFARE	\$ 152,370.00	\$ 141,568.97	\$ 150,750.00	\$ 156,820.00
ENVIRONMENTAL DEVELOP. SERVICES				
Planning & Zoning	\$ 1,250.00	\$ -	\$ 1,250.00	\$ 1,280.00
TOTAL ENVIRONMENTAL DEVELOP.	\$ 1,250.00	\$ -	\$ 1,250.00	\$ 1,280.00
ECONOMIC DEVELOPMENT SERVICES				
Natural Resources				
Destruction of Pests	\$ -	\$ -	\$ -	\$ -
Veterinary Services	10,049.00	10,048.70	10,551.00	10,860.00
Community Development	350,707.00	291,073.98	370,014.29	381,000.00
Municipal Airport	29,200.00	29,589.18	44,100.00	45,320.00
Regional Development	19,000.00	12,466.00	19,000.00	19,570.00
Industrial Development	22,856.00	13,406.27	22,144.00	22,800.00
Other Economic Development				
Corn & Apple	74,500.00	78,986.84	74,500.00	76,700.00
Public Receptions	-	-	-	-
Day Care & Tabor Home	45,000.00	45,000.00	45,000.00	43,500.00
Tax Title Property	1,500.00	705.63	1,500.00	1,540.00
TOTAL ECONOMIC DEVELOPMENT SERVICES	\$ 552,812.00	\$ 481,276.60	\$ 586,809.29	\$ 601,290.00

Account Title	2022 Budget	2022 Actual*	2023 Budget	2024 Budget
COMMUNITY SERVICES				
Recreation Department	\$ 1,681,422.27	\$ 1,598,998.65	\$ 1,805,320.00	\$ 1,838,400.00
Parks & Urban Forestry	783,744.61	631,841.81	785,394.00	804,400.00
Morden Beach & Campground	337,965.61	316,401.41	345,617.00	376,800.00
Manitoba Baseball Hall of Fame	26,325.00	13,162.50	26,325.00	27,100.00
Canadian Fossil Discovery Centre	179,480.00	129,323.16	179,480.00	184,900.00
Libraries	158,266.00	148,491.57	188,241.18	171,700.00
Old Post Office (Art Gallery)	45,425.00	9,650.20	14,400.00	51,800.00
TOTAL COMMUNITY SERVICES	\$ 3,212,628.49	\$ 2,847,869.30	\$ 3,344,777.18	\$ 3,455,100.00
FISCAL SERVICES				
Contribution to Capital	\$ 3,432,753.00	\$ 2,761,405.80	\$ 6,594,545.00	\$ 2,132,101.00
Contribution to Utility	210,848.00	210,848.00	-	-
Debenture Debt Charges	412,189.22	-	412,189.22	420,433.00
Other Long-term Debt Charges	10,583.79	-	10,583.79	10,800.00
TOTAL FISCAL SERVICES	\$ 4,066,374.01	\$ 2,972,253.80	\$ 7,017,318.01	\$ 2,563,334.00
TRANSFERS				
Transfer to Replacement Reserve	\$ 326,000.00	\$ -	\$ 350,000.00	\$ 350,000.00
Transfer to General Reserve	509,942.00	-	683,764.96	500,000.00
Transfer to Community Dev. Reserve	-	-	-	-
Transfer to Recreation Trust	-	-	-	-
Transfer to Gas Tax Reserve	487,686.00	-	508,890.00	508,890.00
TOTAL TRANSFERS	\$ 1,323,628.00	\$ -	\$ 1,542,654.96	\$ 1,358,890.00

Account Title	Revenue			
	2022 Budget	2022 Actual*	2023 Budget	2024 Budget
WATER & SEWER CONSUMER REVENUE				
Water Consumer Sales	\$ 1,725,600.00	\$ 1,316,277.30	\$ 1,885,600.00	\$ 1,885,600.00
Sewer Service Charges	537,450.00	411,242.69	563,300.00	563,300.00
Administration Charges	213,970.00	162,392.90	215,400.00	215,400.00
Debenture Charges	-	-	-	-
Discounts, Refunds & Cancellations	-	-	-	-
Net Consumer Revenue - Subtotal	2,477,020.00	1,889,912.89	2,664,300.00	2,664,300.00
Penalties	11,000.00	16,151.28	15,000.00	15,000.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	57,000.00
Connection Revenue	150.00	25.00	-	-
Other Revenue	30,000.00	138,654.51	20,000.00	20,000.00
Contribution from Revenue Fund	210,848.00	210,848.00	-	-
Transfer from Reserve - Utility	2,105,000.00	-	2,234,000.00	-
Grants	3,525,000.00	-	1,765,000.00	-
TOTAL REVENUE	\$ 8,416,018.00	\$ 2,312,591.68	\$ 6,755,300.00	\$ 2,756,300.00

Account Title	Expenditure			
	2022 Budget	2022 Actual*	2023 Budget	2024 Budget
ADMINISTRATION				
Legislative	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
General Administration	263,896.00	135,446.74	239,623.00	245,300.00
Total Administration	<u>278,896.00</u>	<u>150,446.74</u>	<u>254,623.00</u>	<u>220,000.00</u>
ENGINEERING				
Engineering	-	-	-	-
Total Engineering	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WATER SUPPLY				
Purification & Treatment	836,028.00	682,766.10	888,195.00	911,650.00
Water Purchases	462,773.00	319,879.80	206,265.00	216,525.00
Service of Supply	8,745.00	7,091.73	8,752.00	9,000.00
Transmission & Distribution	222,600.00	155,529.23	185,991.00	191,570.00
Other Water Supply Costs	24,200.00	21,883.86	28,200.00	29,000.00
Connections	79,440.00	52,719.43	68,500.00	70,550.00
Total Water Supply	<u>1,633,786.00</u>	<u>1,239,870.15</u>	<u>1,385,903.00</u>	<u>1,428,295.00</u>
SEWAGE COLLECTION & DISPOSAL				
Sewage Collection System	101,555.00	72,115.01	89,676.00	92,350.00
Sewage Lift Station	64,840.00	48,507.15	67,526.00	69,550.00
Sewage Treatment & Disposal	94,470.00	91,345.29	110,705.00	114,000.00
Other Sewage Collection & Disposal Costs	8,300.00	8,300.00	8,300.00	8,550.00
Total Sewage Collection & Disposal	<u>269,165.00</u>	<u>220,267.45</u>	<u>276,207.00</u>	<u>284,450.00</u>
CONTRIBUTION TO CAPITAL	<u>5,630,000.00</u>	<u>413,081.64</u>	<u>3,999,000.00</u>	<u>500,000.00</u>
TRANSFERS TO RESERVES				
Utility Capital Fund	-	-	-	-
Utility Replacement Fund	142,513.32	-	588,757.56	72,745.56
Total Transfers to Reserves	<u>142,513.32</u>	<u>-</u>	<u>588,757.56</u>	<u>72,745.56</u>
DEBENTURE DEBT CHARGES	<u>461,657.68</u>	<u>250,809.44</u>	<u>250,809.44</u>	<u>250,809.44</u>
OTHER LONG-TERM DEBT CHARGES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURE	<u>8,416,018.00</u>	<u>2,274,475.42</u>	<u>6,755,300.00</u>	<u>2,756,300.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u>\$ -</u>	<u>\$ 38,116.26</u>	<u>\$ -</u>	<u>\$ -</u>

*Actual numbers are unaudited numbers as of Dec. 19, 2022

**CALCULATION OF TAX LEVIES
CITY OF MORDEN
For the Year 2023**

Education (Requisition) Taxes:	Assessments				Expenditures			Mill Rate [M/R]	Revenues			
	Taxable	Converted Fees Asmt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Converted Fees Revenue	Total
Education Support Levy (ESL)	109,361,440		11,955,390	121,316,830	961,084.00	-	961,084.00	7.922	866,361.33	94,710.60	12.07	961,084.00
School Division - WSD	530,948,000	4,322,520	16,852,170	552,122,690	6,513,962.00	-	6,513,962.00	11.798	6,264,124.50	198,821.90	51,015.59	6,513,962.00
Total Education Taxes	640,309,440	4,322,520	28,807,560	673,439,520	7,475,046.00	-	7,475,046.00		7,130,485.83	293,532.50	51,027.67	7,475,046.00

Page 1

Municipal Taxes:	Assessments				Expenditures			Mill Rate Fr/PP	Revenues				
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues Transfers	Total	
General Borrowing													
Lagoon Expansion L.I.				-			-					-	
AEC Ice plant/generator/floor replacement	546,007,460	43,699,250	14,401,150	604,107,860	175,843.77	-	48.38	175,795.39	0.291	171,604.65	4,190.73	175,795.39	
Tabor Infrastructure	546,102,550		16,852,170	562,954,720	140,053.84		121.89	140,175.73	0.249	135,979.53	4,196.19	140,175.73	
03-2019 Fire Heavy Rescue	545,943,420	43,697,620	14,401,150	604,042,190	96,291.61		355.14	96,646.75	0.160	94,342.57	2,304.18	96,646.75	
Local Improvement Borrowing													
Frontage Levies -by-law 9-2016 Dogwood/Iris				-	10,583.79			10,583.79		10,583.79		10,583.79	
Special Services Levies													
Sanitation Collection, Tipping fee				-	545,840.68			545,840.68	PP\$161.11	542,296.26	3,544.42	545,840.68	
Municipal Assessment	546,102,550		16,852,170	562,954,720	127,000.00		227.77	127,227.77	0.226	123,419.18	3,808.59	127,227.77	
Special Services	546,007,460	43,699,250	14,401,150	604,107,860	3,462,011.00	-	472.96	3,461,538.04	5.730	3,379,019.45	82,518.59	3,461,538.04	
Deficit Recovery													
General				-									
Utility				-									
Reserve Funds													
General Reserve	546,102,550		16,852,170	562,954,720	683,764.96		225.02	683,989.98	1.215	663,514.60	20,475.39	683,989.98	
Machinery Reserve	546,102,550		16,852,170	562,954,720	350,000.00		157.84	350,157.84	0.622	339,675.79	10,482.05	350,157.84	
General Municipal													
General Levy	546,102,550		16,852,170	562,954,720	4,706,477.85	-	176.39	4,706,301.46	8.360	4,565,417.32	140,884.14	4,706,301.46	
Business fees - BellMTS					3,062.00			3,062.00		3,062.00		3,062.00	
Other Revenue and Transfers					10,352,312.02			10,352,312.02			10,352,312.02	10,352,312.02	
Total Municipal					20,653,241.52		389.92	20,653,631.44	16.853	10,028,915.13	272,404.29	10,352,312.02	20,653,631.44

Total (Education + Municipal) Taxes

28,128,287.52	389.92	28,128,677.44
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Page 1

17,159,400.96	565,936.79	10,403,339.69	28,128,677.44
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Page 1

Pages 1,9

Page 2

SUNDRY REVENUE AND EXPENDITURE ANALYSIS
CITY OF MORDEN
For the Year 2023

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Housing (MHRC)	3,685,110.00		28.651	105,582.09	2,738.87	108,320.96
Manitoba Hydro		145,150.00	36.573	5,308.57		5,308.57
		56,820.00	36.573	2,078.08		2,078.08
Centra Gas		2,451,020.00	30.392	74,491.40		74,491.40
		19,050.00	36.573	696.72		696.72
		24,840.00	36.573	908.47		908.47
Highways Transportation (Highways Yard)		632,980.00	36.573	23,149.98		23,149.98
Attorney General - Court House		694,400.00	36.573	25,396.29	322.22	25,718.51
Attorney General - Land Titles Office		159,450.00	36.573	5,831.56	161.11	5,992.67
Sustainable Dev. - Crown Land (Lake)		18,790.00	36.573	687.21		687.21
Post Office		762,710.00	36.573	27,894.59	161.11	28,055.70
Research Station	343,610.00		28.651	9,844.77		9,844.77
Farm	340,780.00		28.651	9,763.69		9,763.69
		6,433,510.00	36.573	235,292.76		235,292.76
Farm	527,280.00		28.651	15,107.10		15,107.10
RCMP		556,670.00	36.573	20,359.09	161.11	20,520.20
	4,896,780.00	11,955,390.00		562,392.37	3,544.42	565,936.79
Total - Pages 1, 8						565,936.79

Part 2 - Conditional Grant

Government Agency	Purpose	Amount
MANITOBA GOVERNMENT		
Public Works	Airport Grant	2,400.00
Total - Page 8		2,400.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 1				-

Part 3 - Transfers to Recover Previous Year's Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

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**CITY OF MORDEN 2023
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**

Part 1 - Debenture Debt Charges

Page 11

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
Debentures -											
Tabor Home Infrastructure	30-2017	2027	\$ 625,375.79	\$ 115,726.72	\$ 509,649.07	\$ 24,327.12	\$ 140,053.84			\$ 140,053.84	
Fire Heavy Rescue Vehicle	03-2019	2029	597,107.81	77,631.99	519,475.82	18,659.62	96,291.61			96,291.61	
Repairs and Upgrades at Access Event Centre	02-2021	2035	1,930,529.90	127,580.52	1,802,949.38	48,263.25	175,843.77			175,843.77	
Debentures - Not Sold											
Paving - Conner/Dogwood	5-2011	2021	-	-	-	-	-	-			
Dogwood / Iris L.I.	9-2016	2026	39,340.97	9,403.56	29,937.41	1,180.23	10,583.79	10,583.79			
							\$ 10,583.79	\$ 10,583.79		\$ 412,189.22	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
At Large	\$ 546,102,550	\$ 43,699,250	\$ 14,401,150	\$ 604,202,950	\$ 412,189.22			\$ 412,189.22
Various					\$ 10,583.79	\$ 10,583.79		
					\$ 422,773.01	\$ 10,583.79	\$ -	\$ 412,189.22

CITY OF MORDEN 2023

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Part 1 - Debenture Debt Charges

Page 12

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
Debentures - Sold											
Lagoon Expansion	31-2007	2022	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	
Water Storage	17-2013	2028	\$ 1,306,259.88	195,946.53	1,110,313.35	54,862.91	250,809.44		\$ 250,809.44		
							\$ 250,809.44				
								\$ -	\$ 250,809.44	\$ -	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Exempt Assessment	Grant Assessment	Total Requirement	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
Local Improvement				\$ -	\$ 250,809.44		\$ 250,809.44	\$ -
					\$ 250,809.44	\$ -	\$ 250,809.44	\$ -

CAPITAL ESTIMATES							
2023							
Particulars of Expenditure	Estimated Total Cost	Borne By General Fund	Borne By Utility Fund	Borne By Reserve	Borne By Debenture	Borne By Grant (Utility)	Borne By Grant/Other
ADMINISTRATION							
Civic Centre Improvement	100,000.00	\$ 100,000.00					
Community Pathway Winkler-Morden (Morden's share)	100,000.00	100,000.00					
Financial Software	180,000.00	180,000.00					
Land Development (40 acres, industrial dev't.)	1,200,000.00			1,200,000.00			
IT							
NVR & Cameras (Phase 1)	25,000.00	25,000.00					
Phone servers (backup)	5,000.00	5,000.00					
Billboards	15,000.00	15,000.00					
POLICE DEPT.							
Police Vehicle (Replace 2014 K9 Expedition)	100,000.00			100,000.00			
Ballistic Vest Replacements	10,500.00	10,500.00					
Office Furniture (Desks/Chairs)	15,000.00	15,000.00					
Fingerprint Scanner replacement	15,000.00	15,000.00					
FIRE DEPARTMENT							
Turn Out Gear	15,000.00	15,000.00					
Thermal Imaging Camera	15,000.00	15,000.00					
Turnout Gear racking	5,000.00	5,000.00					
Hall lighting upgrade to LED's	5,000.00	5,000.00					
Pre-Fire Plan Software/I-Pads	5,000.00	5,000.00					
Fire Hall Back Up Generator	20,000.00	20,000.00					
PLANNING & ENGINEERING							
Parkhill Bridge	1,730,000.00			1,500,000.00			230,000.00
Alvey Street Bridge	1,300,000.00						1,300,000.00
South railway ditch (Site 4/8)	350,000.00						350,000.00
Mountain Street sidewalk Gateway homes to Gilmour	25,000.00	25,000.00					
4th and 5th Street road reconstruction	448,045.00	269,641.00		178,404.00			
Transportation and drainage Master Plan (subject to grant funding)	150,000.00	75,000.00					75,000.00
13th Street pavement upgrade	82,300.00	82,300.00					
Sked Steer Exchange Program	120,000.00			120,000.00			
RECREATION							
New gas boiler (for the floor heat)	20,000.00	20,000.00					
Heater in the Huron Zamboni room	7,000.00	7,000.00					
All-purpose cleaner (replacement)	7,500.00	7,500.00					
20" floor scrubber (replacement)	8,700.00	8,700.00					
Remove and install tiles in foyer area at AEC	105,000.00	105,000.00					
Yurt towers	9,000.00						9,000.00
Morden Park Lighting (18)	32,500.00	32,500.00					
Concession rooftop	17,000.00	17,000.00					
Buhler score board	65,000.00	65,000.00					
URBAN AND FORESTRY							
Lakeside cemetery (development) Phase 1	100,000.00			100,000.00			
In ground garbage system	20,000.00	20,000.00					
Accessibility pathway (grant applied for, total cost \$1	120,000.00	30,000.00					90,000.00
Skid steer attachments	7,000.00	7,000.00					
Ball diamond gazebo	40,000.00	30,000.00					10,000.00
UTILITY							
Décor lift station	1,500,000.00		750,000.00			750,000.00	
Wastewater treatment	1,500,000.00		750,000.00			750,000.00	
Standpipe reconstruction	200,000.00		100,000.00			100,000.00	
Algae control at Lake Minnewasta	15,000.00		15,000.00				
Pembina river diversion	130,000.00		65,000.00			65,000.00	
Water distribution model	18,000.00		18,000.00				
Sewer system model	40,000.00		40,000.00				
Morden 2nd reservoir on DHC preliminary design	200,000.00		100,000.00			100,000.00	
6th Street 400 block watermain renewal (370m)	396,000.00		396,000.00				
TOTAL	\$ 10,593,545.00	\$ 1,332,141.00	\$ 2,234,000.00	\$ 3,198,404.00	\$ -	\$ 1,765,000.00	\$ 2,064,000.00

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers	Community Dev't Transfers	Gas Tax Transfers	Utility Fund Transfers	Replacement Reserve	Cemetery Fund Transfers
	To Capital	To Capital	To Capital	To Capital	To Capital	To Capital
General Reserve	\$ 88,404					
Community Dev't Reserve		\$ 1,200,000				
Machinery Replacement					\$ 220,000	
Utility Fund				\$ 2,234,000		
Gas Tax Reserve			\$ 1,700,000			

PURPOSE	CAPITAL EXPENDITURE					SOURCE OF FUNDS				
	2024	2025	2026	2027	2028	Total	Operating	Reserves	Debenture Sales	Other
PARKS & FORESTRY										
Skate Park Completion		100,000.00				100,000.00	100,000.00			
Falcon Green Space						-	-			
Cemetery Mower	15,000.00					15,000.00	15,000.00			
Wood Chipper		45,000.00				45,000.00	45,000.00			
Front Deck Mower - JD with 60" Deck		15,000.00				15,000.00	15,000.00			
3/4 Ton Truck - Chevy 2500			40,000.00			40,000.00		40,000.00		
Skate Park - grounds			100,000.00			100,000.00	100,000.00			
Creek Pathway	5,000.00					5,000.00	5,000.00			
Outdoor Rink - Lions Park				150,000.00		150,000.00	150,000.00			
Corridor Pathway			100,000.00			100,000.00	100,000.00			
ENGINEERING										
Exeter road surfacing (only asphalt replacement)	60,000.00					60,000.00	60,000.00			
Wardrop-Manchester sidewalk	140,000.00					140,000.00	140,000.00			
Kinsman Path, Reconstruct 1.8m wide pathway	80,000.00					80,000.00	80,000.00			
South Railway Road sidewalk, Removal of existing 4 feet wide sidewalk and reconstruction of 8 feet wide pathway on North side of S Railway Street from 9th st to Mountain to be 8ft wide asphalt(720meters). Removal of existing sidewalk (PW)	200,000.00					200,000.00	200,000.00			
Intersection upgrade at Wardrop and 5th Street	85,000.00					85,000.00	85,000.00			
Sunset Drive sidewalk, Mountain street to Brookside Way to the foot bridge on Dead Horse Creek (450m)		120,000.00				120,000.00	120,000.00			
Airport runway		300,000.00		300,000.00		600,000.00				600,000.00
Airport Self-Serve Fueling Terminal		30,000.00				30,000.00	30,000.00			
Intersection upgrade at 1st street and Hwy#3		1,500,000.00				1,500,000.00		1,500,000.00		
Stephen St backlane 8th to 7th St		120,000.00				120,000.00	120,000.00			
Stephen backlane Mountain to 15th		120,000.00				120,000.00	120,000.00			
9th st to 10th st 400bl , road repairs following watermain replacement		300,000.00				300,000.00		300,000.00		
7th St West, Curbing and sidewalk from Stephen St to N Railway St (stamped at intersections), widening the boulevards by 1.2m			110,000.00			110,000.00	110,000.00			
7th St East, Curbing and sidewalk from Stephen St to N Railway St backlane (stamped at Stephen St)			50,000.00			50,000.00	50,000.00			
Stephen St backlane 7th to 6th St			120,000.00			120,000.00	120,000.00			

PURPOSE	CAPITAL EXPENDITURE					SOURCE OF FUNDS				
	2024	2025	2026	2027	2028	Total	Operating	Reserves	Debenture	Other
									Sales	
TRANSPORTATION										
Ravo Street Sweeper			300,000.00			300,000.00		300,000.00		
2005 Kenworth Single Axle Truck	110,000.00					110,000.00		110,000.00		
Sked Steer Exchange Program	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	200,000.00	200,000.00			
TOTALS	\$ 2,030,250.00	\$ 2,956,000.00	\$ 2,393,000.00	\$ 1,178,000.00	\$ 2,926,000.00	\$ 11,483,250.00	\$ 3,933,250.00	\$ 4,350,000.00	\$ 2,600,000.00	\$ 600,000.00

Source of Funds	2023	2024	2025	2026	2027	TOTAL
Annual						
OPERATING	\$ 945,250.00	\$ 781,000.00	\$ 903,000.00	\$ 398,000.00	\$ 906,000.00	\$ 3,933,250.00
RESERVES	1,085,000.00	1,875,000.00	490,000.00	480,000.00	420,000.00	4,350,000.00
DEBENTURE SALES	-	-	1,000,000.00	-	1,600,000.00	2,600,000.00
OTHER	-	300,000.00	-	300,000.00	-	600,000.00
	\$ 2,030,250.00	\$ 2,956,000.00	\$ 2,393,000.00	\$ 1,178,000.00	\$ 2,926,000.00	\$ 11,483,250.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL MARCH ____, 2023			
_____	_____	_____	_____
Mayor	Director of Finance and Administration	Date Received	Authorized Signature

Purpose	CAPITAL EXPENDITURE						SOURCE OF FUNDS				Page 14 (A)
	2024	2025	2026	2027	2028	Total	Operating	Reserves	Debenture Sales	Other	
Wastewater Treatment	25,000,000.00	25,000,000.00				50,000,000.00			\$ 23,720,000.00	26,280,000.00	
Standpipe reconstruction	3,500,000.00					3,500,000.00			3,500,000.00		
Algae Control at Lake Minnewasta	15,000.00	360,000.00				375,000.00		375,000.00			
Pembina River Diversion		5,000,000.00	12,000,000.00			17,000,000.00			8,500,000.00	8,500,000.00	
2015 Kenworth Flusher Truck (Utilities)	600,000.00					600,000.00		600,000.00			
6th Street 400 Block Watermain renewal (370m)						-					
Water Distribution model						-					
Sewer System Model						-					
9th st and 10th st 400bl DI waetramin replacement , Replacement of watermain. Total length 550m	450,000.00					450,000.00		450,000.00			
7th st to 8th st 400bl DI pipe replacement , Replacement of Watermain on 7th Street and 8th Street 400 block and includes the bay portion.Total length 520m		450,000.00				450,000.00		450,000.00			
1st Street Watermain Renewal from Wardrop Street to Rampton Street		500,000.00				500,000.00		500,000.00			
Gilmour @5th to Wardrop @2nd St watermain replacement /extension and looping 500m.			450,000.00			450,000.00		450,000.00			
Rd 14 N Trunk Sewer, FromWardrop Dr to 1st Street along Rd 14 N			2,000,000.00	1,000,000.00		3,000,000.00			3,000,000.00		
Water Treatment Plant upgrade				500,000.00	4,500,000.00	5,000,000.00			2,500,000.00	2,500,000.00	
New watermain along 14N from Mountain Street to 1st Street				850,000.00		850,000.00			850,000.00		
Upgrade 6" AC watermain to 10"PVC from WTP to Mountain Street				1,200,000.00		1,200,000.00			1,200,000.00		
Mountain Street watermain from Alvey Street to Parkhill, 1500m of 250mm watermain to augment supply and provide fire protection along Mountain Street					1,000,000.00	1,000,000.00			1,000,000.00		
TOTALS	\$ 29,565,000.00	\$31,310,000.00	\$ 14,450,000.00	\$ 3,550,000.00	\$ 5,500,000.00	\$ 84,375,000.00	\$ -	\$ 2,825,000.00	\$ 44,270,000.00	\$ 37,280,000.00	

Source of Funds	2024	2025	2026	2027	2028	TOTAL
Annual						
OPERATING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RESERVES	1,065,000.00	1,310,000.00	450,000.00	-	-	2,825,000.00
DEBENTURE SALES	15,250,000.00	14,250,000.00	8,000,000.00	3,300,000.00	3,250,000.00	44,050,000.00
OTHER	13,250,000.00	15,750,000.00	6,000,000.00	250,000.00	2,250,000.00	37,500,000.00
	\$ 29,565,000.00	\$ 31,310,000.00	\$ 14,450,000.00	\$ 3,550,000.00	\$ 5,500,000.00	\$ 84,375,000.00

FOR MUNICIPAL USE ONL'		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL MARCH ____, 2023			
_____ Mayor	_____ Department of Finance and Administration	_____ Date Received	_____ Authorized Signature

General Government Services - Mayor and Council, Office Staff and Expense, Civic Centre Maintenance, Information & Technology, PDO Building, Legal costs, Audit costs, Assessment levy costs, Elections, Insurance, Grants to Organizations, and Other General Government Expenditures

Protective Services - Police Department, Fire Department, Emergency Measures, and Animal Control

Transportation Services - Engineering, Equipment Operation, Workshop and Yard Operations, Road Maintenance, Sidewalk Maintenance, Ditches and Road Drainage, Snow and Ice Removal, Street Lighting, and Traffic Services (signage)

Environmental Health Services - Garbage Collection, Compost Site Grounds, Recycling Program, and Joint Waste Disposal Grounds

Public Health & Welfare Services - Cemeteries, Social Assistance, Gateway Resources, Agassiz Medical Centre

Environmental Development Services - Planning & Zoning

Economic Development Services - Morden Veterinary Clinic, Morden Airport, Pembina Valley Conservation District, Morden Chamber of Commerce, Community Development Officer, Morden Community Development Corporation, Annexed Lands when approved, Morden Community Handivan, Pembina Valley Tourism, Western School Division Bussing, Morden Industrial Park, Corn & Apple, Communications Coordinator, and Day Care for the next 10 years

Community Services - Community Centre, Hall and Grounds, Recreation Programs, Community Justice Coordinator, By-law Enforcement Officer, Minnewasta Beach and Campground, Canadian Fossil Discovery Centre, Manitoba Baseball Hall of Fame, Morden Library, Minnewasta Golf & Country Club, Old Post Office Building (Pembina Hills Artists)

Parks & Urban Forestry - Parks & Boulevards

Fiscal Services - Capital Purchases, Transfers to Reserves, Contribution to Utilities, and Debenture Payments