

CITY OF MORDEN

2019 FINANCIAL PLAN PRESENTATION

APRIL 29th, 2019 @ 7:00 P.M.

Please find attached the following documents:

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City of Morden Annual Estimates 2019/2020
General Operating - Budgeted Revenue & Expenditure
CITY OF MORDEN

Revenue

Account Title	2019 Budget	2020 Budget
Tax Levy	\$ 15,145,941.69	\$ 15,448,861.00
Grants - In - Lieu of Taxes	\$ 606,775.68	\$ 608,000.00
Subtotal	\$ 15,752,717.37	\$ 16,056,861.00
Requisitions (deduct) - School Taxes	\$ 7,365,889.00	\$ 7,450,000.00
Net Municipal Taxes & Grants In Lieu	\$ 8,386,828.37	\$ 8,606,861.00
Other Revenue	\$ 5,238,674.00	\$ 24,188,840.00
Transfers from Acc. Surplus & Reserves	\$ 1,353,500.00	\$ 594,000.00
TOTAL REVENUE	\$ 14,979,002.37	\$ 33,389,701.00

Expenditure

General Government Services	\$ 1,949,696.30	\$ 2,126,200.00
Protective Services	\$ 2,800,873.00	\$ 2,803,100.00
Transportation Services	\$ 1,375,065.94	\$ 1,617,489.44
Environment Health Services	\$ 549,789.00	\$ 550,000.00
Public Health & Welfare Services	\$ 170,340.00	\$ 179,800.00
Environmental Develop. Services	\$ 2,500.00	\$ 3,500.00
Economic Development Services	\$ 728,921.00	\$ 712,706.00
Community Services	\$ 3,055,471.00	\$ 2,965,834.56
Fiscal Services	\$ 3,573,058.15	\$ 21,456,848.00
Transfers to Reserves	\$ 764,314.00	\$ 962,223.00
TOTAL BASIC EXPENDITURE	\$ 14,970,028.39	\$ 33,377,701.00
Allowance for Tax Assets	\$ 8,973.98	\$ 12,000.00
Total Expenditure	\$ 14,979,002.37	\$ 33,389,701.00
Net Operating Surplus (Deficit)	-\$ 0.00	\$ -

Adopted by resolution of Council 29th April 2019

Mayor

City of Morden Annual Estimates 2019/2020
General Operating - Budgeted Revenue
CITY OF MORDEN

Account Title	2019 Budget	2020 Budget
Other Revenue		
Taxes Added	\$ 200,000.00	\$ 198,000.00
Licences - Animal	\$ 500.00	\$ 500.00
Licences - Business	\$ 7,600.00	\$ 7,700.00
Licences - Other	\$ 200.00	\$ 200.00
Permits - Building	\$ -	\$ -
Permits - Plumbing	\$ -	\$ -
Fines	\$ 30,000.00	\$ 30,000.00
Sales of Service - Protective Services	\$ 373,341.00	\$ 250,000.00
Sales of Service - Transportation	\$ 67,000.00	\$ 67,000.00
Sales of Service - Humane - Animals	\$ 1,000.00	\$ 1,000.00
Sales of Service - Morden Beach	\$ 266,500.00	\$ 265,000.00
Sales of Service - Environmental Development	\$ 5,000.00	\$ 8,500.00
Sales of Service - Environmental Health	\$ -	\$ 1,000.00
Sales of Service - Recreation Department	\$ 795,105.00	\$ 780,000.00
Sales of Service - Other	\$ 12,000.00	\$ 15,000.00
Sales of Goods	\$ 1,000.00	\$ 1,200.00
Rentals	\$ 31,240.00	\$ 33,240.00
Trailer Park	\$ 128,355.00	\$ 129,000.00
Returns from Investments	\$ 85,000.00	\$ 85,000.00
Tax & Redemption Penalties	\$ 55,000.00	\$ 55,000.00
Provincial Municipal Tax Sharing	\$ 1,652,745.00	\$ 1,500,000.00
Conditional Grants - Federal	\$ 831,482	\$ 9,490,000.00
Conditional Grants - Provincial	\$ 535,900	\$ 11,240,000.00
Tax Certificates	\$ 6,500.00	\$ 6,500.00
Miscellaneous Revenue	\$ 153,206.00	\$ 25,000.00
Total Other Revenue	\$ 5,238,674.00	\$ 24,188,840.00
Transfers from Reserves	\$ 1,353,500.00	\$ 594,000.00
TOTAL OTHER REVENUE & TRANSFERS	\$ 6,592,174.00	\$ 24,782,840.00

City of Morden Annual Estimates 2019/2020
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2019 Budget	2020 Budget
GENERAL GOVERNMENT SERVICES		
Legislative	\$ 193,054.00	\$ 200,000.00
Administration Staff	\$ 607,376.28	\$ 619,000.00
Office	\$ 605,376.02	\$ 625,000.00
Legal	\$ 55,000.00	\$ 55,000.00
Audit	\$ 26,000.00	\$ 27,000.00
Assessment	\$ 120,550.00	\$ 121,000.00
Civic Centre Maintenance	\$ 59,175.00	\$ 62,000.00
Elections	\$ 250.00	\$ 200.00
PDO Building	\$ 24,100.00	\$ 32,000.00
Damage & Liability Insurance	\$ 190,400.00	\$ 210,000.00
Grants	\$ 100,000.00	\$ 100,000.00
Other General Government - Sundry	\$ 150,515.00	\$ 260,000.00
Sub-Total General Government Services	\$ 2,131,796.30	\$ 2,311,200.00
Recoveries - Shared Services	-\$ 182,100.00	-\$ 185,000.00
TOTAL GENERAL GOVT. SERVICES	\$ 1,949,696.30	\$ 2,126,200.00
PROTECTIVE SERVICES		
Police		
Salary & Benefits	\$ 1,988,688.00	\$ 1,990,000.00
Other	\$ 144,706.00	\$ 145,000.00
Office Maintenance	\$ 110,508.00	\$ 112,500.00
Automobiles	\$ 40,135.00	\$ 38,000.00
Detention of Prisoners	\$ 6,300.00	\$ 6,300.00
Police Board	\$ 4,150.00	\$ 4,200.00
Fire		
Salary & Benefits	\$ 221,211.00	\$ 225,000.00
Other, Public Education & EMO	\$ 16,500.00	\$ 21,000.00
Office Maintenance	\$ 61,000.00	\$ 52,000.00
Communications	\$ 59,450.00	\$ 59,500.00
Hydrant Rentals	\$ 55,000.00	\$ 55,000.00
Fire Fighting Equipment	\$ 83,625.00	\$ 85,000.00
Other Expenses & K-9 Unit	\$ 6,000.00	\$ 6,000.00
Other Protection		
Animal & Pest Control	\$ 3,600.00	\$ 3,600.00
TOTAL PROTECTIVE SERVICES	\$ 2,800,873.00	\$ 2,803,100.00

City of Morden Annual Estimates 2019/2020
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2019 Budget	2020 Budget
TRANSPORTATION SERVICES		
Planning & Engineering	\$ 494,092.00	\$ 505,000.00
Equipment Fuel	\$ 55,000.00	\$ 69,589.44
Equipment Repairs & Maintenance	\$ 106,750.00	\$ 170,000.00
Workshop & Yard Operations	\$ 82,850.00	\$ 80,000.00
Road Maintenance - Labour	\$ 135,207.94	\$ 180,000.00
Road Maintenance - Materials	\$ 61,100.00	\$ 150,000.00
Road Maintenance - Dust Control	\$ -	\$ -
Road Maintenance - Other	\$ 6,500.00	\$ 6,500.00
Sidewalks & Boulevards	\$ 8,910.00	\$ 9,900.00
Ditches & Road Drainage	\$ 23,000.00	\$ 25,000.00
Snow & Ice Removal - Labour	\$ 60,000.00	\$ 90,000.00
Snow & Ice Removal - Materials	\$ 212,000.00	\$ 200,000.00
Street Lighting	\$ 125,656.00	\$ 127,000.00
Traffic Services	\$ 4,000.00	\$ 4,500.00
TOTAL TRANSPORTATION SERVICES	\$ 1,375,065.94	\$ 1,617,489.44
ENVIRONMENTAL HEALTH SERVICES		
Garbage and Waste Collection		
Garbage Collection	\$ 117,641.00	\$ 118,000.00
Nuisance Grounds	\$ 13,448.00	\$ 13,000.00
Other Environmental Health		
Recycle	\$ 388,700.00	\$ 389,000.00
Joint Waste Disposal Grounds	\$ 30,000.00	\$ 30,000.00
TOTAL ENVIRONMENTAL SERVICES	\$ 549,789.00	\$ 550,000.00

City of Morden Annual Estimates 2019/2020
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2019 Budget	2020 Budget
PUBLIC HEALTH & WELFARE SERVICES		
Public Health		
Medical Centre	\$ 125,000.00	\$ 125,000.00
Morden Health & Wellness	\$ -	\$ -
Cemetaries	\$ 21,500.00	\$ 30,500.00
Social Welfare		
Administration	\$ 9,800.00	\$ 9,800.00
Social Welfare Assistance	\$ -	\$ -
Valley Rehab		
Operating Grant	\$ 14,040.00	\$ 14,500.00
TOTAL PUBLIC HEALTH & WELFARE	\$ 170,340.00	\$ 179,800.00
ENVIRONMENTAL DEVELOP. SERVICES		
Planning & Zoning	\$ 2,500.00	\$ 3,500.00
TOTAL ENVIRONMENTAL DEVELOP.	\$ 2,500.00	\$ 3,500.00
ECONOMIC DEVELOPMENT SERVICES		
Natural Resources		
Destruction of Pests	\$ -	\$ -
Veterinary Services	\$ 10,049.00	\$ 10,100.00
Community Development	\$ 497,800.00	\$ 500,000.00
Municipal Airport	\$ 59,552.00	\$ 35,500.00
Regional Development	\$ 19,000.00	\$ 23,906.00
Industrial Development	\$ 16,320.00	\$ 18,000.00
Other Economic Development		
Tourism	\$ 80,000.00	\$ 79,000.00
Public Receptions	\$ -	\$ -
Day Care & Tabor Home	\$ 45,000.00	\$ 45,000.00
Tax Title Property	\$ 1,200.00	\$ 1,200.00
TOTAL ECONOMIC DEVELOP SERVICES	\$ 728,921.00	\$ 712,706.00

City of Morden Annual Estimates 2019/2020
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2019 Budget	2020 Budget
COMMUNITY SERVICES		
Recreation Department	\$ 1,591,088.00	\$ 1,590,000.00
Urban Forestry	\$ 731,870.00	\$ 730,000.00
Morden Beach & Campground	\$ 271,500.00	\$ 260,000.00
Minnewasta Golf Course	\$ -	\$ -
Manitoba Baseball Hall of Fame	\$ 26,325.00	\$ 26,325.00
Canadian Fossil Discovery Centre	\$ 197,480.00	\$ 180,480.00
Libraries	\$ 149,158.00	\$ 143,029.56
Old Post Office (Art Gallery)	\$ 88,050.00	\$ 36,000.00
TOTAL COMMUNITY SERVICES	\$ 3,055,471.00	\$ 2,965,834.56
FISCAL SERVICES		
Contribution to Capital	\$ 2,901,000.00	\$ 20,511,000.00
Contribution to Utility	\$ 210,848.00	\$ 210,848.00
Debenture Debt Charges	\$ 193,008.36	\$ 225,000.00
Other Long-term Debt Charges	\$ 268,201.79	\$ 510,000.00
TOTAL FISCAL SERVICES	\$ 3,573,058.15	\$ 21,456,848.00
TRANSFERS		
Transfer to Replacment Reserve	\$ 297,832.00	\$ 317,223.00
Transfer to General Reserve	\$ -	\$ 155,000.00
Transfer to Community Dev. Reserve	\$ -	\$ 60,000.00
Transfer to Recreation Trust	\$ -	\$ -
Transfer to Gas Tax Rexerve	\$ 466,482.00	\$ 430,000.00
TOTAL TRANSFERS	\$ 764,314.00	\$ 962,223.00

City of Morden Annual Estimates 2019/2020
Utility Operating - Budgeted Revenue & Expenditure
CITY OF MORDEN

Account Title	Revenue	
	2019 Budget	2020 Budget
WATER & SEWER CONSUMER REVENUE		
Water Consumer Sales	\$ 1,634,000.00	\$ 1,550,000.00
Sewer Service Charges	\$ 575,500.00	\$ 545,000.00
Administration Charges	\$ 191,550.00	\$ 193,000.00
Debenture Charges	\$ -	\$ 744,253.94
Discounts, Refunds & Cancellations	-\$ 100.00	-\$ 100.00
Net Consumer Revenue - Subtotal	\$ 2,400,950.00	\$ 3,032,153.94
Penalties	\$ 11,000.00	\$ 12,000.00
Hydrant Rentals	\$ 55,000.00	\$ 55,000.00
Connection Revenue	\$ 100.00	\$ 100.00
Other Revenue	\$ 500.00	\$ 4,000.00
Contribution from Revenue Fund	\$ 210,848.00	\$ 210,848.22
Transfer from Reserve - Utility	\$ 1,222,000.00	\$ 500,000.00
Transfer from Accumulated Surplus	\$ -	\$ -
TOTAL REVENUE	\$ 3,900,398.00	\$ 3,814,102.16

Account Title	Expenditure	
	2019 Budget	2020 Budget
ADMINISTRATION		
Legislative	\$ 15,000.00	\$ 15,000.00
General Administration	\$ 160,240.00	\$ 160,000.00
Total Administration	\$ 175,240.00	\$ 175,000.00
ENGINEERING		
Engineering	\$ -	\$ -
Total Engineering	\$ -	\$ -
WATER SUPPLY		
Purification & Treatment	\$ 766,062.16	\$ 780,000.00
Water Purchases	\$ 121,000.00	\$ 121,000.00
Service of Supply	\$ 29,100.00	\$ 30,000.00
Transmission & Distribution	\$ 143,031.00	\$ 158,000.00
Other Water Supply Costs	\$ 22,700.00	\$ 22,700.00
Connections	\$ 66,000.00	\$ 107,500.00
Total Water Supply	\$ 1,147,893.16	\$ 1,219,200.00
SEWAGE COLLECTION & DISPOSAL		
Sewage Collection System	\$ 60,590.00	\$ 70,500.00
Sewage Lift Station	\$ 40,445.00	\$ 44,000.00
Sewage Treatment & Disposal	\$ 66,400.00	\$ 67,000.00
Other Sewage Collection & Disposal Costs	\$ 8,300.00	\$ 8,300.00
Total Sewage Collection & Disposal	\$ 175,735.00	\$ 189,800.00
CONTRIBUTION TO CAPITAL	\$ 1,222,000.00	\$ 575,000.00
TRANSFERS TO RESERVES		
Utility Capital Fund	\$ -	\$ -
Utility Replacement Fund	\$ 716,872.18	\$ 449,190.74
Total Transfers to Reserves	\$ 716,872.18	\$ 449,190.74
DEBENTURE DEBT CHARGES	\$ 462,657.66	\$ 1,205,911.42
OTHER LONG-TERM DEBT CHARGES	\$ -	\$ -
TOTAL EXPENDITURE	\$ 3,900,398.00	\$ 3,814,102.16
NET OPERATING SURPLUS (DEFICIT)	\$ -	\$ -

**CAPITAL ESTIMATES
2019**

Particulars of Expenditure	Estimated Total Cost	Borne By General Fund	Borne By Utility Fund	Borne By Reserve	Borne By Debenture	Borne By Grant/Other
ADMINISTRATION						
Phone Systyem Upgrade	\$ 35,000.00	\$ 35,000.00				
Computer Refresh	\$ 25,000.00	\$ 25,000.00				
POLICE DEPT.						
Stalker Radar for new PC	\$ 3,000.00	\$ 3,000.00				
Protective vests	\$ 7,500.00	\$ 7,500.00				
Decaling for new PC	\$ 3,000.00	\$ 3,000.00				
Surveillance Camera	\$ 5,000.00	\$ 5,000.00				
TAC Vehicle for RSTT	\$ 10,000.00	\$ 10,000.00				
Patrol Carbine (2)	\$ 5,000.00	\$ 5,000.00				
FIRE DEPARTMENT						
Turnout Gear	\$ 12,000.00	\$ 12,000.00				
SCBA Masks Voice Amplified	\$ 4,000.00	\$ 4,000.00				
Washing Machine	\$ 16,000.00	\$ 16,000.00				
Electric jaws	\$ 37,000.00			\$ 37,000.00		
Heavy Rescue	\$ 820,000.00				\$ 820,000.00	
TRANSPORTATION						
Wheeled carts	\$ 25,000.00	\$ 25,000.00				
2" x 3/4 hp submersible trash pump	\$ 1,000.00	\$ 1,000.00				
12" Craig quick attach push blade loader	\$ 12,000.00	\$ 12,000.00				
Street Lighting						
2013 Truck with 15' gravel box	\$ 85,500.00			\$ 85,500.00		
GENERAL PAVING	\$ 313,000.00	\$ 174,500.00				\$ 138,500.00
PLANNING & ENGINEERING						
Airport Lights	\$ 180,000.00	\$ 50,000.00		\$ 130,000.00		
MoreNet (Construction/operational)	\$ 815,000.00				\$ 815,000.00	
Active/Sidewalks	\$ 150,000.00			\$ 150,000.00		
Drainage, storm, sewer, ditches, culverts	\$ 160,000.00	\$ 160,000.00				
LED lights for public works & WTP	\$ 8,000.00	\$ 8,000.00				
Miscellaneous Capital	\$ 108,000.00		\$ 54,000.00	\$ 54,000.00		
COMMUNITY DEVELOPMENT						
Incentives to attract business (labour)	\$ 250,000.00			\$ 250,000.00		
Retail Incubator and Market Mall	\$ 175,000.00			\$ 175,000.00		
Incentive theme Stephen Street	\$ 40,000.00			\$ 40,000.00		
New Cemetery land purchase	\$ 300,000.00			\$ 300,000.00		
RECREATION						
AEC Compressor Room	\$ 1,000,000.00				\$ 1,000,000.00	
AEC Floor cleaner	\$ 15,000.00	\$ 15,000.00				
AEC Coop Arena furnace	\$ 7,000.00			\$ 7,000.00		
AEC Dehumidifiers (two)	\$ 73,000.00			\$ 73,000.00		
Skate Park carried forward	\$ 50,000.00					\$ 50,000.00
PARKS						
Self-water flower baskets	\$ 12,000.00	\$ 12,000.00				
45' Haulotte Lift	\$ 44,000.00			\$ 44,000.00		
Parks Manager's Office	\$ 30,000.00	\$ 30,000.00				
Parks shop south entrance paving	\$ 10,000.00	\$ 10,000.00				
Diamond Dugout roof	\$ 6,000.00	\$ 6,000.00				
Suncatch Park	\$ 8,000.00			\$ 8,000.00		
BEACH						
UTILITY						
Camera Sewer Inspection	\$ 73,000.00		\$ 73,000.00			
WTP - Lime Slaker, Filters, Turbidity Meters, PLC & Booster Pump	\$ 375,000.00		\$ 375,000.00			
Back-up Generator for Booster Pump	\$ 80,000.00		\$ 80,000.00			
Meters	\$ 1,250,000.00				\$ 1,250,000.00	
Water Main Valve	\$ 50,000.00		\$ 50,000.00			
Hydrant Replacement	\$ 25,000.00		\$ 25,000.00			
Waste Water Treatment	\$ 1,000,000.00		\$ 270,000.00			\$ 730,000.00
Standpipe Removal	\$ 100,000.00		\$ 100,000.00			
Pembina Connection Lift Station - Phase	\$ 195,000.00		\$ 195,000.00			
TOTAL	\$ 8,008,000.00	\$ 629,000.00	\$ 1,222,000.00	\$ 1,353,500.00	\$ 3,885,000.00	\$ 918,500.00

Purpose	CAPITAL EXPENDITURE						SOURCE OF FUNDS				Page 10
	2020	2021	2022	2023	2024	Total	Operating	Reserves	Debtenture Sales	Other	
FIRE SERVICES											
Turn Out Gear	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 60,000.00	\$ 60,000.00				
SCBA Bottles	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 22,500.00	\$ 22,500.00				
SCBA Harness (4)	\$ 36,000.00			\$ 36,000.00		\$ 72,000.00	\$ 72,000.00				
Fire Hall Back Up Generator	\$ 40,000.00					\$ 40,000.00	\$ 40,000.00				
						\$ -	\$ -				
Specialty Teams	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 15,000.00	\$ 15,000.00				
Jaws Upgrade		\$ 20,000.00				\$ 20,000.00	\$ 20,000.00				
Chief Vehicle				\$ 50,000.00		\$ 50,000.00		\$ 50,000.00			
Miscellaneous Capital	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 25,000.00	\$ 25,000.00				
Fire Hall Computers	\$ 3,000.00			\$ 3,000.00		\$ 6,000.00	\$ 6,000.00				
Training Site Development	\$ 20,000.00			\$ 20,000.00		\$ 40,000.00	\$ 40,000.00				
						\$ -					
POLICE SERVICES											
Police Vehicle		\$ 52,644.00		\$ 55,000.00		\$ 107,644.00		\$ 107,644.00			
						\$ -	\$ -				
Fleetnet Radios	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 25,000.00	\$ 25,000.00				
						\$ -					
RECREATION											
Expand Hall and develop new stage area					\$300,000.00	\$ 300,000.00	\$ 300,000.00				
YMCA	\$ 350,000.00	\$ 350,000.00	\$ 350,000.00	\$ 350,000.00		\$ 1,400,000.00	\$ 1,050,000.00		\$ 350,000.00		
Ball Diamond Improve.	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00		\$ 100,000.00			
Skid Loader - Bobcat	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 32,500.00	\$ -	\$ 32,500.00			
Rec Centre Pk Lot			\$1,100,000.00			\$ 1,100,000.00	\$ 550,000.00	\$ 550,000.00			
Zamboni		\$ 130,000.00				\$ 130,000.00		\$ 130,000.00			
AEC Lobby Floor Tiles	\$ 97,000.00					\$ 97,000.00	\$ 97,000.00				
1 Ton Truck	\$ 20,000.00					\$ 20,000.00		\$ 20,000.00			
Tractor		\$ 15,000.00				\$ 15,000.00		\$ 15,000.00			
By-law Van				\$ 25,000.00		\$ 25,000.00		\$ 25,000.00			
Generator AEC	\$ 150,000.00					\$ 150,000.00	\$ 150,000.00				
Sports Field - 40-acre	\$ 600,000.00					\$ 600,000.00			\$ 600,000.00		
						\$ -					
ART GALLERY											
						\$ -	\$ -				
Repaint Outside Trim			\$ 10,000.00			\$ 10,000.00	\$ 10,000.00				
Electrical Upgrades		\$ 5,000.00		\$ 5,000.00		\$ 10,000.00	\$ 10,000.00				
Wall Repairs/Interior Paint	\$ 5,000.00					\$ 5,000.00	\$ 5,000.00				
						\$ -					
PARKS											
Playground Equipment		\$ 20,000.00				\$ 20,000.00	\$ 20,000.00				
Kubota - Utility Vehicle				\$ 18,000.00		\$ 18,000.00		\$ 18,000.00			
1/2 Ton Dodge Ram	\$ 22,000.00					\$ 22,000.00		\$ 22,000.00			
1 Ton Chev.		\$ 40,000.00				\$ 40,000.00		\$ 40,000.00			
Kubota Mower Parks #2				\$ 18,000.00		\$ 18,000.00		\$ 18,000.00			
John Deere Mower		\$ 22,000.00				\$ 22,000.00		\$ 22,000.00			
Genie Lift		\$ 20,000.00				\$ 20,000.00		\$ 20,000.00			

Wood Chipper		\$ 40,000.00				\$ 40,000.00		\$ 40,000.00		
Husqvarna Mower			\$ 3,500.00			\$ 3,500.00		\$ 3,500.00		
Splash Park Water Recycle	\$ 85,000.00					\$ 85,000.00	\$ 85,000.00			
Downtown Tree Wells		\$ 20,000.00				\$ 20,000.00	\$ 20,000.00			
Heated Storage for Parks Equipment		\$ 150,000.00				\$ 150,000.00	\$ 150,000.00			
Corridor Pathway	\$ 100,000.00					\$ 100,000.00		\$ 100,000.00		
						\$ -				
BEACH						\$ -				
Floating Dock - swim area			\$ 15,000.00			\$ 15,000.00	\$ 15,000.00			
Drainage - Boat Dock	\$ 2,000.00		\$ 2,000.00			\$ 4,000.00	\$ 4,000.00			
Mower #3 - Kubota			\$ 18,000.00			\$ 18,000.00		\$ 18,000.00		
Cub Cadet Mower	\$ 20,000.00					\$ 20,000.00		\$ 20,000.00		
Kubota Tractor		\$ 20,000.00				\$ 20,000.00		\$ 20,000.00		
Golf Cart	\$ 4,000.00					\$ 4,000.00	\$ 4,000.00			
1/2 Ton Truck					\$ 45,000.00	\$ 45,000.00		\$ 45,000.00		
						\$ -				
ENGINEERING						\$ -				
6th St Drain	\$ 69,000.00					\$ 69,000.00	\$ 69,000.00			
Airport runway		\$ 300,000.00	\$ 300,000.00			\$ 600,000.00	\$ 300,000.00	\$ 300,000.00		
Ind. Pk. Drain/Detention	\$ 110,000.00					\$ 110,000.00		\$ 110,000.00		
Active Transportation	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$250,000.00	\$ 1,250,000.00	\$ 1,000,000.00			\$ 250,000.00
Internet	\$ 780,000.00					\$ 780,000.00			\$ 780,000.00	
Public Transportation		\$1,300,000.00				\$ 1,300,000.00				\$1,300,000.00
Buhler Drive	\$ 245,000.00	\$ 255,000.00				\$ 500,000.00		\$ 500,000.00		
Composte Site Improvement	\$ 80,000.00					\$ 80,000.00	\$ 80,000.00			
Public Works Shop Flooring	\$ 18,000.00					\$ 18,000.00	\$ 18,000.00			
Sidewalk Sander	\$ 8,000.00					\$ 8,000.00	\$ 8,000.00			
Airport Taxi Improvement					\$100,000.00	\$ 100,000.00	\$ 33,000.00			\$ 67,000.00
Crack Sealer	\$ 85,000.00					\$ 85,000.00	\$ 42,500.00	\$ 42,500.00		
Industrial Parkway - PTH 3 @ Road 27W		\$ 522,000.00				\$ 522,000.00				\$ 522,000.00
Blower for Bobcat	\$ 8,000.00									
1st Street redevelopment		\$ 600,000.00				\$ 600,000.00		\$ 600,000.00		
Controlled Intersection		\$1,600,000.00				\$ 1,600,000.00		\$ 800,000.00		\$ 800,000.00
Shop Front Entrance	\$ 40,000.00					\$ 40,000.00	\$ 40,000.00			
Redesign Civic Office	\$ 500,000.00					\$ 500,000.00			\$ 500,000.00	
TRANSPORTATION										
Skid Steer	\$ 8,000.00	\$ 8,500.00	\$ 9,000.00	\$ 9,500.00	\$ 9,500.00	\$ 44,500.00		\$ 44,500.00		
Pickup - PW Superv.		\$ 46,000.00				\$ 46,000.00		\$ 46,000.00		
						\$ -		\$ -		
						\$ -		\$ -		
Pickup - PW Supervisor				\$ 51,000.00		\$ 51,000.00		\$ 51,000.00		
Shop Expansion		\$ 200,000.00				\$ 200,000.00	\$ 200,000.00			
Sand Truck			\$ 75,000.00			\$ 75,000.00		\$ 75,000.00		
3/4 Ton - PW			\$ 42,000.00			\$ 42,000.00		\$ 42,000.00		
Tractor				\$ 50,000.00		\$ 50,000.00		\$ 50,000.00		
TOTALS	\$ 3,811,000.00	\$6,042,144.00	\$2,215,500.00	\$ 1,011,500.00	\$760,500.00	\$13,832,644.00	\$ 4,586,000.00	\$4,077,644.00	\$2,230,000.00	\$2,939,000.00

<i>Source of Funds</i>	2020	2021	2022	2023	2024	TOTAL
Annual						
OPERATING	\$ 937,000.00	\$1,144,500.00	\$1,291,500.00	\$ 658,500.00	\$562,500.00	\$ 4,594,000.00
RESERVES	\$ 594,000.00	\$2,225,644.00	\$ 874,000.00	\$ 303,000.00	\$ 81,000.00	\$ 4,077,644.00
DEBENTURE SALES	\$2,230,000.00	\$ -	\$ -	\$ -	\$ -	\$ 2,230,000.00
OTHER	\$ 50,000.00	\$2,672,000.00	\$ 50,000.00	\$ 50,000.00	\$117,000.00	\$ 2,939,000.00
	\$3,811,000.00	\$6,042,144.00	\$2,215,500.00	\$1,011,500.00	\$760,500.00	\$ 13,840,644.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL April 29th 2019			
<p>_____</p> <p>Mayor Deputy City Manager - Corporate</p>		<p>_____</p> <p>Date Received Authorized Signature</p>	

Purpose	CAPITAL EXPENDITURE						SOURCE OF FUNDS				Page 12
	2020	2021	2022	2023	2024	Total	Operating	Reserves	Debtenture Sales	Other	
Truck - UT Superv.		\$ 40,000.00				\$ 40,000.00	\$ 40,000.00				
Water Meters		\$ 55,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00	\$ 220,000.00	\$ 220,000.00				
WM / Sewer Rehab.						\$ -					
Utility Van		\$ 75,000.00				\$ 75,000.00	\$ 75,000.00				
WM Valve Replace.	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 250,000.00	\$ 250,000.00				
Hydrant Replacement	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 125,000.00	\$ 125,000.00				
Pembina Connection Lift Station Phase 2		\$ 500,000.00				\$ 500,000.00		\$ 250,000.00		\$ 250,000.00	
THM Compliance	\$ 500,000.00					\$ 500,000.00		\$ 250,000.00		\$ 250,000.00	
Waste Water Treatment	\$ 26,000,000.00					\$ 26,000,000.00			\$ 7,020,000.00	\$ 18,980,000.00	
Sewer Reline		\$ 350,000.00				\$ 350,000.00		\$ 175,000.00		\$ 175,000.00	
Manhole replacement		\$ 350,000.00				\$ 350,000.00		\$ 175,000.00		\$ 175,000.00	
Water Distribution System - Pipe Replacement		\$ 1,300,000.00				\$ 1,300,000.00		\$ 650,000.00		\$ 650,000.00	
Lift Station - Décor	\$ 500,000.00					\$ 500,000.00		\$ 250,000.00		\$ 250,000.00	
TOTALS	\$ 27,075,000.00	\$ 2,745,000.00	\$ 130,000.00	\$ 130,000.00	\$ 130,000.00	\$ 30,210,000.00	\$ 710,000.00	\$ 1,750,000.00	\$ 7,020,000.00	\$ 20,730,000.00	

Source of Funds	2020	2021	2022	2023	2024	TOTAL
Annual						
OPERATING	\$ 75,000.00	\$ 245,000.00	\$ 130,000.00	\$ 130,000.00	\$ 130,000.00	\$ 710,000.00
RESERVES	\$ 500,000.00	\$ 1,250,000.00	\$ -	\$ -	\$ -	\$ 1,750,000.00
DEBENTURE SALES	\$ 7,020,000.00	\$ -	\$ -	\$ -	\$ -	\$ 7,020,000.00
OTHER	\$ 19,480,000.00	\$ 1,250,000.00	\$ -	\$ -	\$ -	\$ 20,730,000.00
	\$ 27,075,000.00	\$ 2,745,000.00	\$ 130,000.00	\$ 130,000.00	\$ 130,000.00	\$ 30,210,000.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL April 29th, 2019			
_____ Mayor	_____ Deputy City Manager - Corporate	_____ Date Received	_____ Authorized Signature

Summary of Departments

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General Government Services – Mayor and Council, Office Staff and Expense, Civic Centre Maintenance, Information & Technology, PDO Building, Legal costs, Audit costs, Assessment levy costs, Elections, Insurance, Grants to Organizations, and Other General Government Expenditures.

Protective Services – Police Department, Fire Department, Emergency Measures, and Animal Control.

Transportation Services – Engineering, Equipment Operation, Workshop and Yard Operations, Road Maintenance, Sidewalk Maintenance, Ditches and Road Drainage, Snow and Ice Removal, Street Lighting, and Traffic Services (signage).

Environmental Health Services – Garbage Collection, Compost Site Grounds, Recycling Program, and Joint Waste Disposal Grounds.

Public Health & Welfare Services – Cemeteries, Social Assistance, Gateway Resources, Agassiz Medical Centre.

Environmental Development Services – Planning & Zoning.

Economic Development Services – Morden Veterinary Clinic, Morden Airport, Pembina Valley Conservation District, Morden Chamber of Commerce, Community Development Officer, Morden Community Development Corporation, Annexed Lands when approved, Morden Community Handivan, Pembina Valley Tourism, Western School Division Bussing, Morden Industrial Park, Corn & Apple, Communications Coordinator, and Day Care for the next 10 years.

Community Services – Community Centre, Hall and Grounds, Recreation Programs, Community Justice Coordinator, By-law Enforcement Officer, Minnewasta Beach and Campground, Canadian Fossil Discovery Centre, Manitoba Baseball Hall of Fame, Morden Library, Minnewasta Golf & Country Club, Old Post Office Building (Pembina Hills Artists), Parks & Boulevards.

Fiscal Services – Capital Purchases, Transfers to Reserves, Contribution to Utilities, and Debenture Payments.