

Schedule B

THE FINANCIAL PLAN

CITY OF MORDEN

For the Year 2025

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Water & Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
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City of Morden
General Operating - Budgeted Revenue & Expenditure
2025/2026

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Account Title	<u>2024 Budget</u>	<u>2024 Actual</u>	<u>2025 Budget</u>	<u>2026 Budget</u>
<u>REVENUE</u>				
Tax Levy	\$ 19,599,043.58	\$ 19,075,921.21	\$ 20,807,046.35	\$ 20,950,827.00
Grants In Lieu of Taxes	<u>611,989.16</u>	<u>611,820.92</u>	<u>605,031.49</u>	<u>615,000.00</u>
Subtotal	20,211,032.75	19,687,742.13	21,412,077.84	21,565,827.00
Less: Requisitions - School Taxes	<u>8,906,976.00</u>	<u>8,906,976.00</u>	<u>9,766,361.00</u>	<u>9,766,000.00</u>
Tax Levy and Grants in Lieu of Taxes	\$ 11,304,056.75	\$ 10,780,766.13	\$ 11,645,716.84	\$ 11,799,827.00
Other Revenue	11,896,045.19	11,180,811.27	7,868,280.23	8,703,361.00
Loan Proceeds	-	-	1,750,000.00	-
Transfers from Acc. Surplus & Reserves	<u>3,060,350.00</u>	<u>1,800,585.40</u>	<u>3,880,397.00</u>	<u>1,720,000.00</u>
TOTAL REVENUE	<u>26,260,451.94</u>	<u>23,762,162.80</u>	<u>25,144,394.07</u>	<u>22,223,188.00</u>
<u>EXPENDITURES</u>				
General Government Services	1,891,666.92	1,708,394.53	2,017,089.98	2,057,450.00
Protective Services	3,709,952.00	3,665,675.56	3,875,549.00	4,093,060.00
Transportation Services	1,885,603.00	1,606,751.48	1,867,110.00	1,904,240.00
Environment Health Services	925,454.41	861,573.60	903,748.00	921,800.00
Public Health & Welfare Services	427,370.00	426,198.31	427,910.00	428,160.00
Environmental Development Services	1,250.00	962.40	1,250.00	1,280.00
Economic Development Services	643,295.87	578,778.70	617,456.50	626,900.00
Community Services	3,691,127.88	3,539,101.33	3,829,125.00	3,904,150.00
Fiscal Services	11,409,377.00	8,594,118.00	9,015,829.89	5,795,547.00
Transfers to Reserves	<u>1,675,354.86</u>	<u>2,231,771.86</u>	<u>2,588,641.34</u>	<u>2,490,601.00</u>
	26,260,451.94	23,213,325.77	25,143,709.71	22,223,188.00
Allowance for Tax Assets	<u>-</u>	<u>-</u>	<u>684.36</u>	<u>-</u>
TOTAL EXPENDITURES	<u>26,260,451.94</u>	<u>23,213,325.77</u>	<u>25,144,394.07</u>	<u>22,223,188.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u><u>-\$ 0.00</u></u>	<u><u>\$ 548,837.03</u></u>	<u><u>-\$ 0.00</u></u>	<u><u>\$ -</u></u>

City of Morden
General Operating - Budgeted Revenue & Expenditure
2025/2026

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Account Title	2024 Budget	2024 Actual	2025 Budget	2026 Budget
Other Revenue				
Taxes Added	\$ 200,000.00	\$ 206,289.20	\$ 201,300.00	\$ 200,000.00
Licences - Animal	1,000.00	1,230.00	1,000.00	1,000.00
Licences - Business	6,000.00	4,145.00	6,000.00	6,000.00
Licences - Other	200.00	410.00	200.00	200.00
Permits - Building	50,000.00	73,191.65	70,000.00	70,000.00
Permits - Plumbing	-	-	-	-
Fines	27,000.00	48,899.45	30,000.00	30,000.00
Sales of Service - Protective Services	301,485.00	277,993.26	304,750.32	305,000.00
Sales of Service - Transportation	41,500.00	39,835.70	42,010.00	42,000.00
Sales of Service - Humane - Animals	600.00	-	-	-
Sales of Service - Morden Beach	377,300.00	395,435.25	387,000.00	387,000.00
Sales of Service - Environmental Developm	15,500.00	22,350.00	13,200.00	13,200.00
Sales of Service - Environmental Health	-	-	-	-
Sales of Service - Recreation Department	849,105.00	1,072,461.31	928,005.00	920,000.00
Sales of Service - Other	-	-	-	-
Sales of Goods/Assets	-	-	-	-
Rentals	39,564.30	54,968.08	52,405.06	52,400.00
Trailer Park	139,590.00	136,485.00	142,560.00	142,560.00
Returns from Investments	360,000.00	451,184.32	365,000.00	300,000.00
Tax & Redemption Penalties	103,000.00	138,263.44	130,000.00	130,000.00
Provincial Municipal Tax Sharing	2,607,447.65	2,644,373.54	2,758,770.42	2,759,000.00
Conditional Grants - Federal	4,398,461.00	-	1,059,601.00	804,601.00
Conditional Grants - Provincial	493,242.00	5,229,976.91	1,078,586.00	2,242,400.00
Tax Certificates	9,000.00	15,240.00	10,000.00	10,000.00
Sale of lots	1,650,000.00	-	-	-
Miscellaneous Revenue	<u>226,050.24</u>	<u>368,079.16</u>	<u>287,892.43</u>	<u>288,000.00</u>
Total Other Revenue	11,896,045.19	11,180,811.27	7,868,280.23	8,703,361.00
Transfers from Reserves	<u>3,060,350.00</u>	<u>1,800,585.40</u>	<u>3,880,397.00</u>	<u>1,720,000.00</u>
TOTAL OTHER REVENUE & TRANSFERS	<u>\$ 14,956,395.19</u>	<u>\$ 12,981,396.67</u>	<u>\$ 11,748,677.23</u>	<u>\$ 10,423,361.00</u>

Account Title	2024 Budget	2024 Actual	2025 Budget	2026 Budget
GENERAL GOVERNMENT SERVICES				
Legislative	\$ 193,194.00	\$ 208,880.64	\$ 196,844.00	\$ 201,000.00
Administration Staff	635,088.00	606,243.67	753,582.48	769,000.00
Office	127,715.00	118,541.37	124,678.00	127,000.00
Professional Fees	7,500.00	33,528.97	7,500.00	7,650.00
Audit	28,350.00	-	30,000.00	30,600.00
Assessment	127,000.00	128,285.00	128,344.00	131,000.00
Civic Centre Maintenance	98,130.00	82,011.09	98,830.00	101,000.00
Elections	-	-	-	-
IT Department	309,527.92	266,935.17	318,088.00	324,000.00
PDO Building	30,517.00	25,139.51	30,725.00	31,000.00
Land Title building	-	-	20,180.00	20,600.00
Damage & Liability Insurance	301,175.00	316,039.99	330,000.00	336,600.00
Grants	138,220.00	77,623.66	119,513.50	122,000.00
Other General Government - Sundry	162,750.00	139,733.21	164,605.00	168,000.00
Sub-Total General Government Services	2,159,166.92	2,002,962.28	2,322,889.98	2,369,450.00
Recoveries - Shared Services	- 267,500.00	- 294,567.75	- 305,800.00	- 312,000.00
TOTAL GENERAL GOVT. SERVICES	<u>\$ 1,891,666.92</u>	<u>\$ 1,708,394.53</u>	<u>\$ 2,017,089.98</u>	<u>\$ 2,057,450.00</u>
PROTECTIVE SERVICES				
Police				
Staff	\$ 2,616,331.00	\$ 2,661,935.05	\$ 2,669,934.00	\$ 2,840,000.00
Other	219,127.00	194,862.09	289,620.00	318,000.00
Office Maintenance	150,167.00	148,092.51	152,310.00	155,000.00
Automobiles	84,268.00	79,678.05	91,980.00	94,000.00
Detention of Prisoners	20,300.00	16,874.48	20,300.00	21,000.00
Police Board	4,300.00	2,792.36	4,400.00	4,500.00
Fire				
Staff	288,289.00	257,679.11	305,339.00	311,000.00
Other, Public Education & EMO	20,266.00	37,435.47	20,266.00	20,700.00
Office Maintenance	55,400.00	49,572.13	58,200.00	59,400.00
Communications	67,654.00	66,606.15	70,200.00	71,600.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	59,100.00
Fire Fighting Equipment	111,850.00	79,190.73	118,500.00	120,900.00
Other Expenses & K-9 Unit	12,000.00	11,827.08	14,500.00	14,800.00
Other Protection				
Animal & Pest Control	3,000.00	2,130.35	3,000.00	3,060.00
TOTAL PROTECTIVE SERVICES	<u>\$ 3,709,952.00</u>	<u>\$ 3,665,675.56</u>	<u>\$ 3,875,549.00</u>	<u>\$ 4,093,060.00</u>

City of Morden
General Operating - Budgeted Revenue & Expenditure
2025/2026

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Account Title	2024 Budget	2024 Actual	2025 Budget	2026 Budget
TRANSPORTATION SERVICES				
Planning & Engineering	\$ 574,583.00	\$ 562,773.83	\$ 619,611.00	\$ 632,000.00
Equipment Fuel	75,000.00	91,126.92	80,000.00	81,600.00
Equipment Repairs & Maintenance	164,030.00	228,565.18	232,092.00	236,700.00
Workshop & Yard Operations	145,410.00	78,740.54	100,145.00	102,100.00
Road Maintenance - Labour	171,148.00	99,084.36	142,729.00	145,600.00
Road Maintenance - Materials	75,500.00	52,421.43	82,000.00	83,600.00
Road Maintenance - Dust Control	-	-	-	-
Road Maintenance - Other	2,000.00	1,457.98	2,000.00	2,040.00
Sidewalks & Boulevards	49,260.00	44,006.72	54,819.00	55,900.00
Ditches & Road Drainage	48,133.00	37,432.20	55,185.00	56,300.00
Snow & Ice Removal - Labour	80,476.00	81,427.15	98,329.00	100,300.00
Snow & Ice Removal - Materials	274,500.00	108,390.17	224,500.00	229,000.00
Street Lighting	170,900.00	165,194.04	170,700.00	174,000.00
Traffic Services	5,000.00	6,040.66	5,000.00	5,100.00
Fleet Program	49,663.00	50,090.30	-	-
TOTAL TRANSPORTATION SERVICES	\$ 1,885,603.00	\$ 1,606,751.48	\$ 1,867,110.00	\$ 1,904,240.00
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	\$ 233,815.00	\$ 300,168.60	\$ 307,914.00	\$ 314,100.00
Nuisance Grounds	24,107.41	29,024.40	38,662.00	39,400.00
Other Environmental Health				
Recycle	542,532.00	389,481.63	432,172.00	440,800.00
Joint Waste Disposal Grounds	60,000.00	87,898.97	60,000.00	61,200.00
Willcox Road Waste Management	65,000.00	55,000.00	65,000.00	66,300.00
TOTAL ENVIRONMENTAL SERVICES	\$ 925,454.41	\$ 861,573.60	\$ 903,748.00	\$ 921,800.00

Account Title	2024 Budget	2024 Actual	2025 Budget	2026 Budget
PUBLIC HEALTH & WELFARE SERVICES				
Public Health				
Medical Centre	\$ 400,000.00	\$ 401,000.00	\$ 400,000.00	\$ 400,000.00
Morden Health & Wellness	-	-	-	-
Cemetaries	2,450.00	1,538.88	2,450.00	2,500.00
Social Welfare				
Administration	9,800.00	9,799.43	9,800.00	10,000.00
Social Welfare Assistance	-	-	-	-
Gateway Resources				
Operating Grant	15,120.00	13,860.00	15,660.00	15,660.00
TOTAL PUBLIC HEALTH & WELFARE	\$ 427,370.00	\$ 426,198.31	\$ 427,910.00	\$ 428,160.00
ENVIRONMENTAL DEVELOP. SERVICES				
Planning & Zoning	\$ 1,250.00	\$ 962.40	\$ 1,250.00	\$ 1,280.00
TOTAL ENVIRONMENTAL DEVELOP.	\$ 1,250.00	\$ 962.40	\$ 1,250.00	\$ 1,280.00
ECONOMIC DEVELOPMENT SERVICES				
Natural Resources				
Destruction of Pests	\$ -	\$ -	\$ -	\$ -
Veterinary Services	10,973.18	12,589.04	12,070.50	12,300.00
Community Development	358,551.00	388,200.27	344,583.00	351,500.00
Municipal Airport	46,072.00	28,510.72	37,103.00	37,800.00
Regional Development	17,418.00	12,418.00	17,418.00	17,800.00
Industrial Development	83,781.69	5,706.92	61,682.00	62,900.00
Other Economic Development				
Corn & Apple	80,000.00	84,187.00	80,000.00	80,000.00
Day Care Support	-	-	18,100.00	18,100.00
Day Care & Tabor Home	45,000.00	45,000.00	45,000.00	45,000.00
Tax Title Property	1,500.00	2,166.75	1,500.00	1,500.00
TOTAL ECONOMIC DEVELOPMENT SERVICES	\$ 643,295.87	\$ 578,778.70	\$ 617,456.50	\$ 626,900.00

City of Morden
General Operating - Budgeted Revenue & Expenditure
2025/2026

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Account Title	2024 Budget	2024 Actual	2025 Budget	2026 Budget
COMMUNITY SERVICES				
Recreation Department	\$ 1,979,803.00	\$ 1,905,139.37	\$ 2,028,904.00	\$ 2,069,000.00
Parks & Urban Forestry	765,389.00	746,015.10	818,250.00	835,000.00
Morden Beach & Campground	388,238.00	326,893.69	398,274.00	406,000.00
Manitoba Baseball Hall of Fame	26,325.00	26,235.00	26,325.00	26,850.00
Canadian Fossil Discovery Centre	263,960.00	263,980.00	263,960.00	269,000.00
Libraries	201,512.88	210,338.38	218,722.00	223,100.00
School	50,000.00	50,000.00	50,000.00	50,000.00
Old Post Office (Art Gallery)	15,900.00	10,499.79	24,690.00	25,200.00
TOTAL COMMUNITY SERVICES	<u>\$ 3,691,127.88</u>	<u>\$ 3,539,101.33</u>	<u>\$ 3,829,125.00</u>	<u>\$ 3,904,150.00</u>
FISCAL SERVICES				
Contribution to Capital	\$ 10,986,604.00	\$ 8,171,345.01	\$ 8,374,057.00	\$ 5,257,500.00
Contribution to Utility	-	-	-	-
Deficit Recovery			103,726.00	-
Debenture Debt Charges	412,189.22	412,189.21	412,189.22	412,189.00
Other Long-term Debt Charges	10,583.78	10,583.78	125,857.67	125,858.00
TOTAL FISCAL SERVICES	<u>\$ 11,409,377.00</u>	<u>\$ 8,594,118.00</u>	<u>\$ 9,015,829.89</u>	<u>\$ 5,795,547.00</u>
TRANSFERS				
Transfer to Replacement Reserve	\$ 641,351.23	\$ 641,351.23	\$ 841,351.00	\$ 655,000.00
Transfer to General Reserve	1,034,003.63	1,034,003.63	1,167,689.34	1,256,000.00
Transfer to Community Dev. Reserve	-	-	-	-
Transfer to Recreation Trust	-	-	-	-
Transfer to Gas Tax Reserve	-	556,417.00	579,601.00	579,601.00
TOTAL TRANSFERS	<u>\$ 1,675,354.86</u>	<u>\$ 2,231,771.86</u>	<u>\$ 2,588,641.34</u>	<u>\$ 2,490,601.00</u>

Account Title	<i>Revenue</i>			
	2024 Budget	2024 Actual	2025 Budget	2026 Budget
WATER & SEWER CONSUMER REVENUE				
Water Consumer Sales	\$ 1,885,600.00	\$ 2,058,571.42	\$ 2,058,500.00	\$ 2,162,382.00
Sewer Service Charges	563,300.00	614,246.54	613,700.00	647,690.00
Administration Charges	215,400.00	222,693.60	221,400.00	225,000.00
Debenture Charges	-	-	-	-
Discounts, Refunds & Cancellations	-	-	-	-
Net Consumer Revenue - Subtotal	2,664,300.00	2,895,511.56	2,893,600.00	3,035,072.00
Penalties	15,000.00	17,975.12	16,000.00	16,000.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	57,000.00
Connection Revenue	-	500.00	300.00	300.00
Other Revenue	20,000.00	120,522.46	20,000.00	20,000.00
Contribution from Revenue Fund	-	-	-	-
Transfer from Reserve - Utility	1,861,129.00	-	1,170,616.40	2,600,000.00
Debenture	-	-	7,450,000.00	4,400,000.00
Grants	<u>7,611,079.00</u>	<u>-</u>	<u>4,500,000.00</u>	<u>28,600,000.00</u>
TOTAL REVENUE	<u>\$ 12,228,508.00</u>	<u>\$ 3,091,509.14</u>	<u>\$ 16,107,516.40</u>	<u>\$ 38,728,372.00</u>

City of Morden
Utility Operating - Budgeted Revenue & Expenditure
2025/2026

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Account Title	<i>Expenditure</i>			
	2024 Budget	2024 Actual	2025 Budget	2026 Budget
ADMINISTRATION				
Legislative	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
General Administration	<u>270,554.00</u>	<u>165,115.22</u>	<u>262,902.00</u>	<u>268,000.00</u>
Total Administration	<u>285,554.00</u>	<u>180,115.22</u>	<u>277,902.00</u>	<u>220,000.00</u>
ENGINEERING				
Engineering	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Engineering	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WATER SUPPLY				
Purification & Treatment	980,791.98	743,644.42	1,018,996.98	1,039,000.00
Water Purchases	307,446.00	522,100.61	552,184.00	563,000.00
Service of Supply	8,899.00	16,344.18	22,575.00	23,000.00
Transmission & Distribution	187,942.00	129,745.52	178,315.00	182,000.00
Other Water Supply Costs	28,200.00	3,723.43	28,200.00	28,800.00
Connections	<u>69,753.00</u>	<u>79,980.09</u>	<u>83,057.00</u>	<u>84,700.00</u>
Total Water Supply	<u>1,583,031.98</u>	<u>1,495,538.25</u>	<u>1,883,327.98</u>	<u>1,920,500.00</u>
SEWAGE COLLECTION & DISPOSAL				
Sewage Collection System	91,195.00	79,213.98	84,968.00	86,700.00
Sewage Lift Station	68,667.00	68,688.12	83,163.00	84,800.00
Sewage Treatment & Disposal	111,814.00	179,710.10	158,727.00	161,900.00
Other Sewage Collection & Disposal Costs	<u>8,300.00</u>	<u>-</u>	<u>8,300.00</u>	<u>8,500.00</u>
Total Sewage Collection & Disposal	<u>279,976.00</u>	<u>327,612.20</u>	<u>335,158.00</u>	<u>341,900.00</u>
CONTRIBUTION TO CAPITAL	<u>9,472,208.00</u>	<u>556,087.77</u>	<u>13,120,616.40</u>	<u>35,600,000.00</u>
TRANSFERS TO RESERVES				
Utility Capital Fund	-	-	-	-
Utility Replacement Fund	<u>356,928.58</u>	<u>-</u>	<u>239,702.58</u>	<u>-</u>
Total Transfers to Reserves	<u>356,928.58</u>	<u>-</u>	<u>239,702.58</u>	<u>-</u>
DEBENTURE DEBT CHARGES	250,809.44	250,809.44	250,809.44	645,972.00
OTHER LONG-TERM DEBT CHARGES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURE	<u>12,228,508.00</u>	<u>2,810,162.88</u>	<u>16,107,516.40</u>	<u>38,728,372.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u>\$ -</u>	<u>\$ 281,346.26</u>	<u>\$ -</u>	<u>\$ -</u>

CALCULATION OF TAX LEVIES
CITY OF MORDEN
For the Year 2025

Education (Requisition) Taxes:	Assessments				Expenditures			Mill Rate [M/R]	Revenues			
	Taxable	Converted Fees Asmt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Converted Fees Revenue	Total
Education Support Levy (ESL)	129,808,560		12,825,800	142,634,360	1,015,129.00	-	1,015,129.00	7.117	923,847.52	91,281.22	0.26	1,015,129.00
School Division - WSD	617,721,190	4,393,530	17,963,140	640,077,860	8,751,232.00	-	8,751,232.00	13.672	8,445,484.11	245,592.05	60,155.84	8,751,232.00
Total Education Taxes	747,529,750	4,393,530	30,788,940	782,712,220	9,766,361.00	-	9,766,361.00		9,369,331.63	336,873.27	60,156.10	9,766,361.00
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Municipal Taxes: General Borrowing	Assessments				Expenditures			Mill Rate Frt/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues Transfers	Total
Lagoon Expansion L.I.				-		-	-		-	-		-
AEC Ice plant/generator/floor replacement	632,862,830	71,871,640	15,073,430	719,807,900	175,843.77	509.17	176,352.94	0.245	172,659.95	3,692.99		176,352.94
Tabor Infrastructure	634,244,450		17,963,140	652,207,590	140,053.84	170.79	140,224.63	0.215	136,362.56	3,862.08		140,224.63
03-2019 Fire Heavy Rescue	632,798,160	71,869,950	15,073,430	719,741,540	96,291.61	153.76	96,445.37	0.134	94,425.53	2,019.84		96,445.37
Local Improvement Borrowing												
Frontage Levies -by-law 9-2016 Dogwood/Iris				-	10,583.79		10,583.79		10,583.79			10,583.79
Frontage Levies -by-law 16-2023 Loren Drive					115,273.90		115,273.90		115,273.90			115,273.90
Special Services Levies												
Sanitation Collection, Tipping fee				-	568,739.76		568,739.76	PP\$165.91	565,919.29	2,820.47		568,739.76
Hospital Contribution					400,000.00		400,000.00	PP\$91.00	400,000.00			400,000.00
School Contribution					50,000.00		50,000.00	PP\$11.35	50,000.00			50,000.00
Municipal Assessment	634,244,450		17,963,140	652,207,590	128,344.00	140.90	128,484.90	0.197	124,946.16	3,538.74		128,484.90
Special Services	632,862,830	71,871,640	15,073,430	719,807,900	3,708,498.68	-	3,708,450.30	5.152	3,630,791.99	77,658.31		3,708,450.30
Deficit Recovery												
General												
Utility												
Reserve Funds												
General Reserve	634,244,450		17,963,140	652,207,590	1,167,689.34	-	1,167,451.59	1.790	1,135,297.57	32,154.02		1,167,451.59
Machinery Reserve	634,244,450		17,963,140	652,207,590	841,351.00	-	841,347.79	1.290	818,175.34	23,172.45		841,347.79
General Municipal												
General Levy	634,244,450		17,963,140	652,207,590	4,329,354.89	-	4,329,353.98	6.638	4,210,114.66	119,239.32		4,329,353.98
Business fees - BellMTS					5,164.00		5,164.00		5,164.00			5,164.00
Other Revenue and Transfers					11,552,795.13		11,552,795.13				11,552,795.13	11,552,795.13
Total Municipal					23,289,983.71	684.36	23,290,668.07	15.661	11,469,714.72	268,158.22	11,552,795.13	23,290,668.07
Total (Education + Municipal) Taxes					33,056,344.71	684.36	33,057,029.07		20,839,046.35	605,031.49	11,612,951.23	33,057,029.07
					Page 1				Page 1 Pages 1,9 Page 2			

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Housing (MHRC)	3,862,690.00		29.333	113,304.29	2,156.83	115,461.12
Manitoba Hydro		166,280.00	36.45	6,060.91		6,060.91
		58,570.00	36.45	2,134.88		2,134.88
Centra Gas		2,889,710.00	30.919	89,346.94		89,346.94
		20,150.00	36.450	734.47		734.47
		26,460.00	36.45	964.47		964.47
Highways Transportation (Highways Yard)		689,400.00	36.45	25,128.63		25,128.63
Attorney General - Court House		740,360.00	36.45	26,986.12	331.82	27,317.94
Sustainable Dev. - Crown Land (Lake)		19,310.00	36.45	703.85		703.85
Post Office		826,350.00	36.45	30,120.46	165.91	30,286.37
Research Station	358,180.00		29.333	10,506.49		10,506.49
Farm	351,100.00		29.333	10,298.82		10,298.82
		6,811,740.00	36.450	248,287.92		248,287.92
Farm	565,370.00		29.333	16,584.00		16,584.00
RCMP		577,470.00	36.450	21,048.78	165.91	21,214.69
	5,137,340.00	12,825,800.00		602,211.02	2,820.47	
Total - Pages 1, 8						\$ 605,031.49

Part 2 - Conditional Grant

Government Agency	Purpose	Amount
Manitoba Transportation and Infrastructure	Airport Operation	\$ 4,800.00
Municipal and Northern Relations (Infrastructure)	Various projects	695,000.00
Government of Canada	40-acre project	480,000.00
Municipal and Northern Relations (Outcomes & Strategic Policy Division)	Mobility Disadvantaged Transportation Program	30,000.00
Total - Page 8		\$ 1,209,800.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
\$ 103,726.00	2023			103,726.00
Total - Page 1				103,726.00

Part 4 - Transfers to Recover Previous Year's Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

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**CITY OF MORDEN 2025
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**

Part 1 - Debenture Debt Charges

Page 11

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
Debentures -											
Tabor Home Infrastructure	30-2017	2027	\$ 389,474.89	\$ 124,903.27	\$ 264,571.62	\$ 15,150.57	\$ 140,053.84			\$ 140,053.84	
Fire Heavy Rescue Vehicle	03-2019	2029	439,417.83	82,559.80	356,858.03	13,731.81	96,291.61			96,291.61	
Repairs and Upgrades at Access Event Centre	02-2021	2035	1,672,179.34	134,039.29	1,538,140.05	41,804.48	175,843.77			175,843.77	
Debentures - Not Sold											
Paving - Conner/Dogwood	5-2011	2021	-	-	-	-	-	-			
Dogwood / Iris L.I.	9-2016	2026	20,251.75	9,976.23	10,275.52	607.55	10,583.78	10,583.78			
East Commercial/Pembina Cor	16-2023	2034	\$ 1,152,738.92	\$ 115,273.89	1,037,465.03	\$ -	\$ 115,273.89	115,273.89			
							\$ 125,857.67	\$ 125,857.67		\$ 412,189.22	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied		Taxable Assessment	Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
At Large		\$ 634,244,450	\$ 71,871,640	\$ 17,963,140	\$ 724,079,230	\$ 412,189.22			\$ 412,189.22
Various						\$ 125,857.67	\$ 125,857.67		
						\$ 538,046.89	\$ 125,857.67	\$ -	\$ 412,189.22

CITY OF MORDEN 2025

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Part 1 - Debenture Debt Charges

Page 12

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
Debentures - Sold											
Lagoon Expansion	31-2007	2022	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	
Water Storage	17-2013	2028	\$ 906,137.08	212,751.68	693,385.40	38,057.76	250,809.44		\$ 250,809.44		
							\$ 250,809.44	\$ -	\$ 250,809.44	\$ -	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied			Taxable Assessment	Exempt Assessment	Grant Assessment	Total Requirement	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
Local Improvement						\$ -	\$ 250,809.44		\$ 250,809.44	\$ -
						\$ 250,809.44		\$ -	\$ 250,809.44	\$ -

CAPITAL ESTIMATES								
2025								
Particulars of Expenditure	Estimated Total Cost	Borne By Carryover/surplus	Borne By Operating	Borne By Utility Fund	Borne By Reserve	Borne By Debenture	Borne By Grant (Utility)	Borne By Grant/Other
ADMINISTRATION								
Civic Centre/PDO renovation	\$ 260,000.00		\$ 260,000.00					
Morenet legal	50,000.00		50,000.00					
Pay (salary) grade study	20,000.00		20,000.00					
Asset Retirement Obligation (ARO) study	30,000.00		30,000.00					
Public washroom at Suncatch	250,000.00				\$ 250,000.00			
Crosswalk flashing lights (2)	28,000.00		28,000.00					
Airport Study/Plan (share)	15,000.00							\$ 15,000.00
Library (handicap door for washrooms)	10,000.00		10,000.00					
IT								
Network infrastructure replacement	45,000.00		45,000.00					
Rebranding with new seal	10,000.00		10,000.00					
POLICE DEPT.								
Police vehicle	100,000.00				100,000.00			
By-Law vehicle	20,000.00				20,000.00			
Ballistic vest replacements (x4)	22,000.00		22,000.00					
Tasers, cartridges, holsters contract	10,000.00		10,000.00					
Interview room computers (#1, #3) & By-law computer	5,000.00		5,000.00					
New network equipment	16,000.00		16,000.00					
Inspector/Sgt. desks	32,000.00		32,000.00					
Toughbooks (5)	30,000.00		30,000.00					
Expoxy floor at police station	10,000.00		10,000.00					
FIRE DEPARTMENT								
Turn out gear	20,000.00		20,000.00					
SCBA harnesses (5)	29,000.00		29,000.00					
Meeting room chairs	10,000.00		10,000.00					
Fire Hall back up generator	50,000.00		50,000.00					
Turnout gear drying machine	12,000.00		12,000.00					
Ladder truck replacement (used)	844,885.00	\$ 844,885						
PLANNING & ENGINEERING								
Morden central business district secondary plan	80,000.00							80,000.00
Infrastructure master plan (including water & wastewater master plan)	300,000.00							300,000.00
Design - 1st st reconstruction from Wardrop Street to 40 Acre site	40,000.00				40,000.00			
Industrial Park phase -1 construction	1,750,000.00					\$ 1,750,000.00		
Design for intersection upgrade at 1st street (contingent on MTI cost share)	50,000.00		50,000.00					
Thornhill service lane, reconstruction of Thornhill service lane from TimHorton to McDonalds	697,572.00				697,572.00			
Exeter Road surfacing (only asphalt replacement)	130,000.00				130,000.00			
Falcon Drive Rd elevation adjustment by retention pond	15,000.00		15,000.00					
Parkhill Dr (, repack existing base, concrete pavement) 185LM x 10m (Geneva to Cairo)	400,000.00				400,000.00			
New school asphalt multi use path 270LM	100,000.00							100,000.00
Golf cart path (0.08m asphalt) 100LMx2.1m (on Buhler)	15,000.00		15,000.00					
Design fall structure ditch for RD 14N ditch between PR432 and DHC	40,000.00		40,000.00					
Stamped concrete between sidewalk and curb on Colert Rd south of Fairway Dr - 57SM	10,000.00		10,000.00					
Sidewalk along Rampton from Rampton daycare to Hive site (85m)	17,000.00		17,000.00					
Landscaping Dublin pathway along the ditch	50,000.00		50,000.00					
Detailed design of La Verendry and Hwy#3 intersection	100,000.00							100,000.00
Purchase of 2nd Junco lot	60,000.00		60,000.00					
To fix AEC storm water leakage	50,000.00		50,000.00					
PUBLIC WORKS								
Public Works shop expansion	650,000.00				650,000.00			
S595 Bobcat skid loader	40,000.00				40,000.00			
Bobcat S590 skid steer (Park)	40,000.00				40,000.00			
1/2ton truck replacement (For Eng'g)	70,000.00				70,000.00			
SUV (Administration)	70,000.00				70,000.00			
1/2 ton truck replacement (For Beach)	70,000.00				70,000.00			
76" Bobcat rotary tiller	10,000.00				10,000.00			
Trac skid steer	125,000.00				125,000.00			
Vehicle hoist (replacement)	40,000.00				40,000.00			
Mower (beach)	20,000.00		20,000.00					
Bobcat attachments	20,000.00		20,000.00					
Heaters (2 at public works shop)	16,000.00		16,000.00					
RECREATION								
Electric Edger (replacement)	8,500.00		8,500.00					
Men's hall washroom floor	6,000.00		6,000.00					
Women's hall washroom floor	8,500.00		8,500.00					
Rubber flooring for north side of Coop Arena	5,200.00		5,200.00					
Rubber flooring for Coop south landing	10,200.00		10,200.00					
Replace water heaters in the Huron arena	12,000.00		12,000.00					
Spray Park rubber cover (for safety)	68,000.00		68,000.00					
Spray Park concrete addition (to fix it)	2,500.00		2,500.00					
Glass crane (for arena glass)	10,000.00		10,000.00					
Diesel cube (beach)	3,000.00		3,000.00					
Beach garage insulate	24,000.00		24,000.00					
Design/concept plan for new sites at campground	28,000.00				28,000.00			
Kitchen lighting (replacement)	8,700.00		8,700.00					
Zamboni level ice addition	35,000.00				35,000.00			
AEC design for multi-year renovation	40,000.00				40,000.00			
URBAN AND FORESTRY								
Falcon Drive Park	25,000.00		25,000.00					
Lakeside Cemetery (columbarium space, ash scattering, green burial)	50,000.00				50,000.00			
Park amenity (basketball ball hoops, benches, Morden Park stage reno, new park features)	40,000.00		40,000.00					
40-acre project (contingent to fund approval, 80:20 cost sharing)	600,000.00				120,000.00			480,000.00
Corridor pathway (Stanley pathway)	95,000.00	95,000.00						
Corridor pathway (Stanley pathway) additional cost	150,000.00				150,000.00			
Community Gardens (limestone pathways, fencing, raised planting boxes)	10,000.00		10,000.00					
In-ground garbage	20,000.00		20,000.00					
Creek bank works	10,000.00	10,000.00						
Climate action plan	100,000.00							100,000.00
UTILITY								
Wastewater treatment (new)	7,000,000.00					5,000,000.00	\$ 2,000,000.00	

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2026	2027	2028	2029	2030	Total	Operating	Reserves	Debenture Sales	Other
PARKS & FORESTRY										
Accessibiltiy path for Campground \$150,000 (contingent to funding)	150,000					150,000	50,000			\$ 100,000
40ac	250,000	250,000	250,000	250,000		1,000,000	500,000			500,000
Lakeside Cemetery	50,000	50,000				100,000		100,000		
Falcon pathway		100,000				100,000	100,000			
Park amenity	40,000	40,000	40,000	40,000		160,000	160,000			
Skate Park-Sport courts		350,000	150,000			500,000		500,000		
Lions Park renewal	250,000	250,000				500,000	500,000			
Annual flower upgrades	40,000	20,000	20,000			80,000	80,000			
Lake trail connection			150,000	150,000		300,000	150,000			150,000
In-ground garbage	20,000	20,000				40,000	40,000			
Creek bank works	10,000	10,000	10,000	10,000		40,000				40,000
ENGINEERING										
1st st reconstruction from Wardrop Street to 40 Acre site	2,200,000					2,200,000				2,200,000
Intersection upgade at Wardrop and 5th Street	90,000					90,000	90,000			
Academy Street grade correction at PR432	55,000					55,000	55,000			
Airport runway		300,000	300,000			600,000				600,000
9th st to 10th st 400bl , road repairs following watermain replacement	300,000					300,000		300,000		
Stephen St backlane 8th to 7th St	120,000					120,000		120,000		
Stephen backlane Mountain to 15th	120,000					120,000		120,000		
Gilmour sidewalk replacement + curb&gutter(high school) 150LM <i>only after watermain project</i>	60,000					60,000	60,000			
Sidewalk ramps (Parkhill, Stephen)	60,000					60,000	60,000			
Airport self-serve fueling terminal	30,000					30,000	30,000			
Rampton St total rebuild. 360LM x 9.5m with curbs		850,000				850,000		850,000		
Controlled intersection PTH 3 and La Vereandrye Blvd		1,700,000				1,700,000			\$ 1,700,000	
Industrial Park phase -2 construction		1,500,000	1,500,000			3,000,000			3,000,000	
7th st to 8th st 400bl , road repairs following watermain replacement		300,000				300,000		300,000		
Stephen St backlane 7th to 6th St		120,000				120,000	120,000			
7th St West, Curbing and sidewalk from Stephen St to N Railway St (stamped at intersections), widening the boulevards by 1.2m		110,000				110,000	110,000			

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2026	2027	2028	2029	2030	Total	Operating	Reserves	Debenture	Other
									Sales	
7th St East, curbing and sidewalk from Stephen St to N Railway St backlane (stamped at Stephen St)		50,000				50,000	50,000			
Kinsman Path, reconstruct 1.8m wide pathway 600m			80,000			80,000	80,000			
Morden Park, moving sidewalk from the curb into the park, 1.8m wide concrete (365m)			55,000			55,000	55,000			
12th St @ Morden Park, moving sidewalk from the curb into the park, from Wardrop to Gilmour; 1.8m wide concrete (225m)			30,000			30,000	30,000			
Parkhill from Mountain to 12th St, road reconstruction due to extensive alligator cracking and heaving (10m*280m), 100mm asphalt pavement				340,000		340,000	340,000			
Route 100, 2.4m asphalt path from Stephen St to 3M (1160m)				250,000		250,000	250,000			
7th St 100bl, east side improvements				100,000		100,000	100,000			
Art Gallery corner, replacing paving stones with stamped concrete + expanding tree wells (160sq.m)				50,000		50,000	50,000			
PUBLIC WORKS										
Case 621F XR loader	500,000					500,000		500,000		
Bob Cat tool cat	40,000		40,000		40,000	120,000		120,000		
S595 Bobcat skid loader		40,000		40,000		80,000		80,000		
Dodge Ram 3500		120,000				120,000		120,000		
Ravo street sweeper	300,000					300,000		300,000		
Bobcat S590 skid steer (Park)		40,000		40,000		80,000		80,000		
1/2ton truck replacement	70,000	70,000	70,000	70,000	70,000	350,000		350,000		
Bobcat S590 skid steer (CS)	40,000		40,000		40,000	120,000		120,000		
1/2 ton truck replacement	70,000	70,000	70,000	70,000	70,000	350,000		350,000		
Trac skid steer		40,000		40,000		80,000		80,000		
Bobcat attachments		20,000		20,000		40,000		40,000		
TOTALS	\$ 5,257,500	\$ 8,209,000	\$ 3,035,000	\$ 1,663,000	\$ 685,000	\$ 18,849,500	\$ 3,769,500	\$ 6,790,000	\$ 4,700,000	\$ 3,590,000

Source of Funds	2026	2027	2028	2029	2030	TOTAL
Annual						
OPERATING	\$ 1,102,500.00	\$ 1,014,000.00	\$ 535,000.00	\$ 1,053,000.00	\$ 65,000.00	\$ 3,769,500.00
RESERVES	1,720,000.00	3,860,000.00	790,000.00	400,000.00	620,000.00	7,390,000.00
DEBENTURE SALES	-	3,200,000.00	1,500,000.00	-	-	4,700,000.00
OTHER	2,435,000.00	135,000.00	210,000.00	210,000.00	-	2,990,000.00
	\$ 5,257,500.00	\$ 8,209,000.00	\$ 3,035,000.00	\$ 1,663,000.00	\$ 685,000.00	\$ 18,849,500.00

Purpose	CAPITAL EXPENDITURE						SOURCE OF FUNDS				Page 14 (C)
	2026	2027	2028	2029	2030	Total	Operating	Reserves	Debenture Sales	Other	
Wastewater treatment	\$ 33,000,000.00	\$ 38,000,000.00				\$ 71,000,000.00			\$ 34,150,000.09	\$ 36,849,999.91	
9th St and 10th St 400b1 DI watermain replacement, replacement of watermain, total length 550m	450,000.00					450,000.00		\$ 450,000.00			
Detailed design of 2nd reservoir on DHC	600,000.00					600,000.00		600,000.00			
7th St to 8th St 400b1 DI pipe replacement, replacement of watermain on 7th St and 8th St 400 block and includes the bay portion, total length 520m	450,000.00					450,000.00		450,000.00			
1st St watermain renewal from Wardrop St to Rampton St	500,000.00					500,000.00		500,000.00			
Construction of Rd 14 N trunk sewer, from Wardrop Dr to 1st St along Rd 14 N		2,000,000.00	\$ 1,000,000.00			3,000,000.00			3,000,000.00		
Water treatment plant upgrade			500,000.00	\$ 4,500,000.00		5,000,000.00			2,500,000.00	2,500,000.00	
Upgrade 6" AC watermain to 10"PVC from WTP to Mountain St			1,200,000.00			1,200,000.00			1,200,000.00		
Pembina River water supply construction			5,000,000.00	12,000,000.00		17,000,000.00			17,000,000.00		
Mountain Street watermain from Alvey Street to Parkhill, 1500m of 250mm watermain to augment supply and provide fire protection along Mountain Street				1,000,000.00		1,000,000.00			1,000,000.00		
Flusher truck (Utilities, to replace 2015 Kenworth)	600,000.00					600,000.00		600,000.00			
TOTALS	\$ 35,600,000.00	\$ 40,000,000.00	\$ 7,700,000.00	\$ 17,500,000.00	\$ -	\$ 100,800,000.00	\$ -	\$ 2,600,000.00	\$ 58,850,000.09	\$ 39,349,999.91	

Source of Funds	2026	2027	2028	2029	2030	TOTAL
Annual						
OPERATING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RESERVES	2,600,000.00	-	-	-	-	2,600,000.00
DEBENTURE SALES	4,400,000.00	31,750,000.09	7,700,000.00	15,000,000.00		58,850,000.09
OTHER	28,600,000.00	8,249,999.91	-	2,500,000.00	-	39,349,999.91
	\$ 35,600,000.00	\$ 40,000,000.00	\$ 7,700,000.00	\$ 17,500,000.00	\$ -	\$ 100,800,000.00

FOR MUNICIPAL USE ONLY			FOR DEPARTMENTAL USE		
ADOPTED BY RESOLUTION OF COUNCIL April 9, 2025					
 Mayor			 City Manager		
			 Date Received		
			 Authorized Signature		

Summary of Departments

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General Government Services - Mayor and Council, Office Staff and Expense, Civic Centre Maintenance, Information & Technology, PDO Building, Legal costs, Audit costs, Assessment levy costs, Elections, Insurance, Grants to Organizations, and Other General Government Expenditures

Protective Services - Police Department, Fire Department, Emergency Measures, and Animal Control

Transportation Services - Engineering, Equipment Operation, Workshop and Yard Operations, Road Maintenance, Sidewalk Maintenance, Ditches and Road Drainage, Snow and Ice Removal, Street Lighting, and Traffic Services (signage)

Environmental Health Services - Garbage Collection, Compost Site Grounds, Recycling Program, and Joint Waste Disposal Grounds

Public Health & Welfare Services - Cemeteries, Social Assistance, Gateway Resources, Agassiz Medical Centre

Environmental Development Services - Planning & Zoning

Economic Development Services - Morden Veterinary Clinic, Morden Airport, Pembina Valley Conservation District, Morden Chamber of Commerce, Community Development Officer, Morden Community Development Corporation, Annexed Lands when approved, Morden Community Handivan, Pembina Valley Tourism, Western School Division Bussing, Morden Industrial Park, Corn & Apple, Communications Coordinator, and Day Care for the next 10 years, Parks & Urban Forestry

Community Services - Community Centre, Hall and Grounds, Recreation Programs, Community Justice Coordinator, By-law Enforcement Officer, Minnewasta Beach and Campground, Canadian Fossil Discovery Centre, Manitoba Baseball Hall of Fame, Morden Library, Minnewasta Golf & Country Club, Old Post Office Building (Pembina Hills Artists)

Fiscal Services - Capital Purchases, Transfers to Reserves, Contribution to Utilities, and Debenture Payments